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19 February 2014

To: Chairman – Councillor David Bard  
Vice-Chairman – Councillor Sue Ellington  
All Members of the Council

Quorum: 15

Dear Councillor

This is a supplement to the previously-published agenda for the meeting of **COUNCIL** on **THURSDAY, 27 FEBRUARY 2014**, containing those reports which had not been received by the original publication deadline.

Yours faithfully  
**JEAN HUNTER**  
Chief Executive

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## AGENDA

**8 (b) Medium Term Financial Strategy**  
***(Book of draft Revenue Estimates and Capital Estimates)***

**PAGES**  
**1 – 80**

To receive the book of draft Revenue Estimates for the year ending 31 March 2015 and Capital Estimates to the year ending 31 March 2019.

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# Agenda Item 8b



## Revenue estimates for the year ending 31<sup>st</sup> March 2015

and

## Capital estimates to the year ending 31<sup>st</sup> March 2019

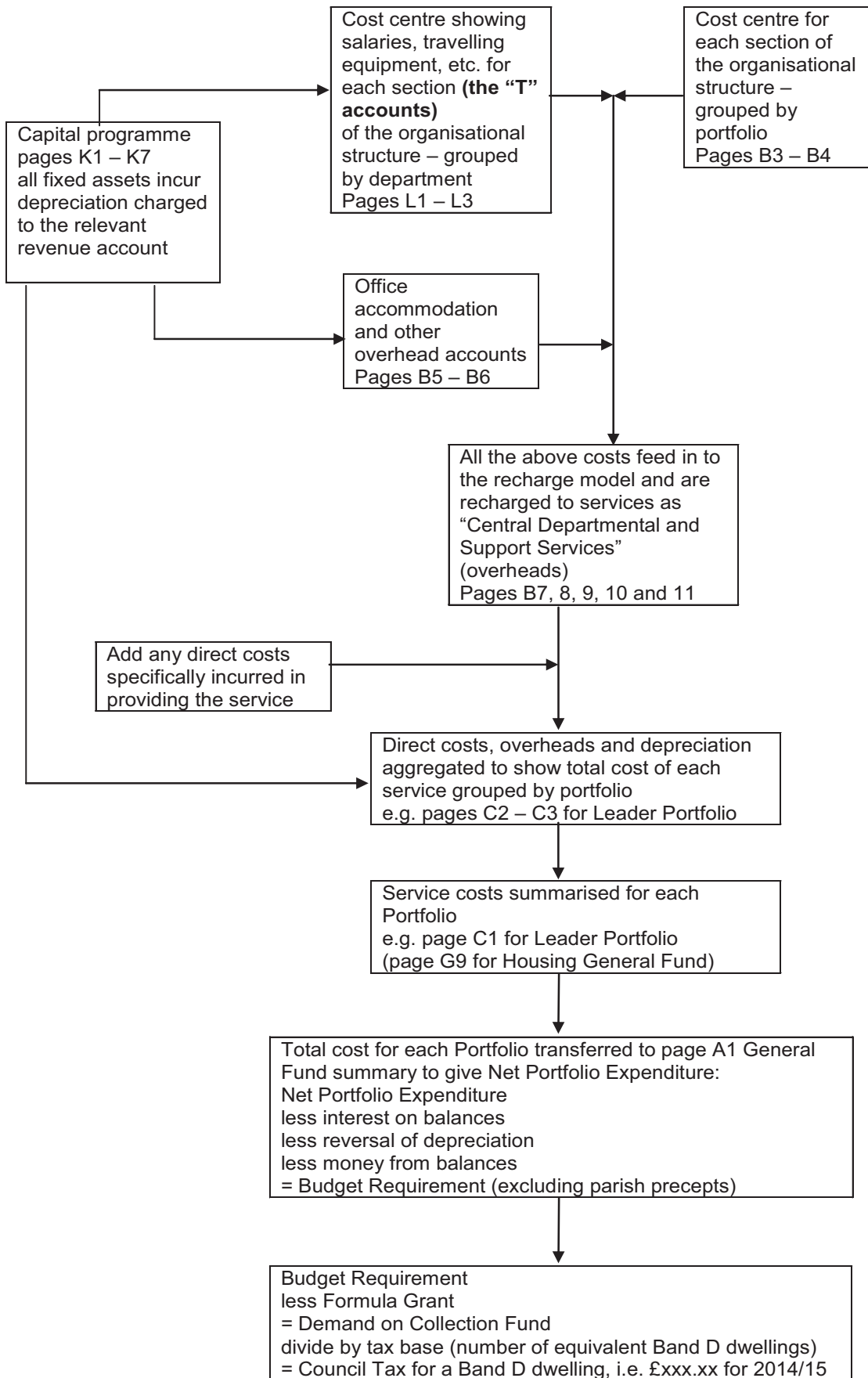
# DRAFT



## SOUTH CAMBRIDGESHIRE DISTRICT COUNCIL

Page	Contents
	<p style="text-align: center;"><u>REVENUE ESTIMATES FOR THE YEAR ENDING</u> <u>31st MARCH 2015</u></p>
A1	Summary showing Net Portfolio Expenditure to be borne by the General Fund, Interest on Balances and Net General Fund Expenditure
B1 - B11	Staffing and Central Overhead Estimates
C1 -C4	Leader Portfolio Estimates
D1 - D6	Finance and Staffing Portfolio Estimates
E1 - E5	Corporate and Customer Services Portfolio Estimates
F1 - F9	Environmental Services Portfolio Estimates Housing Portfolio Estimates
G1 - G8	Housing Revenue Account
G9 - G13	Housing General Fund
H1 - H2	Northstowe Portfolio Estimates
I1 - I7	Planning and Economic Development Portfolio Estimates
J1 - J4	Planning Policy and Localism Portfolio Estimates
K1 - K7	CAPITAL ESTIMATES TO THE YEAR 31st MARCH 2019
L1 - L3	MEMORANDUM DEPARTMENTAL EXPENDITURE
M1	Precautionary Items
<u>Notes :</u>	
(1)	These Estimates have been compiled on a cash outturn basis; therefore, allowances for price inflation have been incorporated in the figures.

Layout of the estimate book



## GENERAL FUND SUMMARY

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>NET EXPENDITURE</b>		
	Portfolio		
475,641	Leader	522,290	491,460
2,077,626	Finance and Staffing	2,414,210	2,245,750
1,807,832	Corporate and Customer Services	1,763,130	1,821,570
5,581,364	Environmental Services	5,753,670	6,057,990
1,258,617	Housing (General Fund)	1,300,950	1,324,220
0	Northstowe	54,700	55,300
2,173,143	Planning and Economic Development	2,445,890	2,384,400
1,800,140	Planning Policy and Localism	1,852,590	1,651,680
<b>15,174,362</b>	<b>Fully Allocated Net Portfolio Expenditure</b>	<b>16,107,430</b>	<b>16,032,370</b>
	Unallocated		
0	Reduction for vacancies	(450,000)	(450,000)
0	Reduction in external audit grant claim fees	(19,960)	0
0	Departmental/Overhead Roll-overs not allocated	90,390	50,000
52,828	Support for Economic Downturn	0	0
0	Non-recurring expenditure on infrastructure, communal facilities etc.	849,370	1,608,250
0	Council Tax Support Funding grant to Parish Councils	228,000	0
0	<b>Savings not included in Portfolio estimates</b>	(50,000)	(300,000)
0	Expenditure on Precautionary Items	75,000	75,000
0	Council Actions	50,000	50,000
<b>15,227,190</b>	<b>Net Portfolio Expenditure</b>	<b>16,880,230</b>	<b>17,065,620</b>
	Internal Drainage Boards	155,990	166,850
147,813	Interest on Balances	(425,000)	(345,500)
(665,014)	Capital Charges, etc.	(655,910)	(671,790)
(575,778)			
<b>14,134,211</b>	<b>Net District Council General Fund Expenditure</b>	<b>15,955,310</b>	<b>16,215,180</b>
	Appropriation to/(from) General Fund balance	124,360	(266,450)
110,911	Area Based Grant	0	0
(13,420)	One year grant for Freezing 2012/13 Council Tax	0	0
(175,479)	New Homes Bonus	(2,702,300)	(3,201,180)
(1,690,923)			
<b>12,365,300</b>	<b>General Expenses (Budget Requirement for capping purposes)</b>	<b>13,377,370</b>	<b>12,747,550</b>
	Formula Grant	0	0
(5,412,214)	Revenue Support Grant	(3,476,040)	(2,656,520)
0	Retained Business Rates	(2,980,990)	(2,870,300)
0	(Surplus)/Deficit on Collection Fund re Council Tax	13,350	(65,050)
66,074			
<b>7,019,160</b>	<b>Demand on Collection Fund to be raised from Council taxpayers</b>	<b>6,933,690</b>	<b>7,155,680</b>
	<b>INCOME FROM COUNCIL TAX</b>		
Number	Tax Base for tax setting purposes (Band D equivalents)	Number	Number
60,793.0	multiplied by Basic Amount of Council Tax	57,560.1	58,242.6
£ p	for the District	£ p	£ p
115.46	equals	120.46	122.86
£		£	£
<b>7,019,160</b>	<b>Income to be raised from Council taxpayers</b>	<b>6,933,690</b>	<b>7,155,680</b>
	<b>Balances at year end (excluding Section 106 monies)</b>		
£	<b>Revenue</b>	£	£
(7,484,988)	General Fund	(7,530,520)	(6,762,110)
(2,427,476)	Housing Revenue Account	(2,547,390)	(2,033,880)
	<b>Capital</b>		
(7,538,958)	Earmarked Reserves		
(2,732,216)	Usable Capital Receipts	(345,810)	(601,060)





Actual 2012/2013 £	<b>STAFFING AND CENTRAL OVERHEAD ACCOUNTS</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>SUMMARY OF EXPENDITURE RECHARGEABLE TO SERVICES OF ALL PORTFOLIOS</b>		
	<b>Portfolio Staffing Expenditure</b>		
0	Leader	0	0
6,411,529	Corporate and Customer Services	6,616,080	6,536,910
2,564,853	Environmental Services	2,342,190	2,281,420
2,784,235	Housing	3,034,570	3,108,690
103,427	Northstowe	216,350	161,810
2,253,222	Planning and Economic Development	2,101,400	2,040,470
1,205,448	Planning Policy and Localism	1,310,250	1,151,740
0	Unallocated reductions	(500,000)	(500,000)
<u>15,322,714</u>	Staffing Expenditure excluding overheads	<u>15,120,840</u>	<u>14,781,040</u>
	<b>Overhead Accounts</b>		
135,316	Waterbeach Depot	141,890	178,470
1,071,059	Cambourne Office	1,126,390	1,088,250
268,494	Central Expenses	322,480	320,360
357,668	Central Support Services - Other	366,810	348,810
<u>17,155,251</u>	Staffing Expenditure and Overheads	<u>17,078,410</u>	<u>16,716,930</u>
(516,541)	Less Recharges included above from : Staffing to Overheads	(487,930)	(462,690)
<b>16,638,710</b>	<b>Net rechargeable costs</b>	<b>16,590,480</b>	<b>16,254,240</b>
(16,638,710)	Recharges to all Portfolio Direct Services from : Staffing and Admin Buildings (Inc. Depot)	(17,090,480)	(16,754,240)
<u>0</u>	Unallocated reductions to General Fund/HRA/Capital	<u>(500,000)</u>	<u>(500,000)</u>
0	Less unallocated reductions apportioned to: HRA/Capital	50,000	50,000
<u>0</u>	Net unallocated cost/(credit) to General Fund Summary	<u>(450,000)</u>	<u>(450,000)</u>

**Effect of excluding capital charges from net rechargeable costs:**

<b>Staffing</b>			
15,322,714	Staffing Expenditure excluding overheads	15,120,840	14,781,040
(252,255)	Less capital charges (ICT, Contact Centre, Dev. Control)	(282,420)	(280,110)
<u>15,070,459</u>	Net staffing costs excluding capital charges	<u>14,838,420</u>	<u>14,500,930</u>
<b>Overhead Accounts</b>			
1,315,996	Overhead Expenditure excluding staffing recharges	1,469,640	1,473,200
(180,300)	Less capital charges (Admin Buildings)	(180,300)	(186,090)
<u>1,135,696</u>	Net overhead costs excluding capital charges	<u>1,289,340</u>	<u>1,287,110</u>
<b>Total</b>			
<b>16,638,710</b>	<b>Net rechargeable costs</b>	<b>16,590,480</b>	<b>16,254,240</b>
(432,555)	Less capital charges (no overall effect on General Fund)	(462,720)	(466,200)
<u>16,206,155</u>	Net rechargeable costs excluding capital charges	<u>16,127,760</u>	<u>15,788,040</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>SUMMARY OF ALL STAFFING COSTS (excluding Wardens and DSO staff)</b>			
<b>EXPENDITURE</b>			
13,398,885	Employees	13,964,960	13,643,930
2,138	Premises	3,290	1,900
269,284	Transport Related Expenses	263,420	241,830
457,987	Supplies and Services	459,800	369,960
617,928	Communications and Computing	592,490	665,190
78,124	Expenses	104,080	117,670
28,669	Grants and Subscriptions	22,160	23,820
1,864	Miscellaneous	8,960	8,550
252,255	Capital Financing Costs	282,420	280,110
388,655	Agency and Contracted Services	0	0
(173,075)	Income	(80,740)	(71,920)
<u>15,322,714</u>	<b>ALLOCATED DIRECT EXPENDITURE SUMMARY</b>	<u>15,620,840</u>	<u>15,281,040</u>
0	Unallocated reduction for vacancies	(500,000)	(500,000)
<u>15,322,714</u>	<b>TOTAL DIRECT EXPENDITURE SUMMARY</b>	<u>15,120,840</u>	<u>14,781,040</u>
<u>359 / 325.79</u>	Employees Headcount / FTE	<u>359 / 325.79</u>	<u>367 / 319.51</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>PORTFOLIO STAFFING COSTS</b>			
<b>LEADER</b>			
EXPENDITURE			
0	Employees	0	0
0	Premises Related Expenses	0	0
0	Transport Related Expenses	0	0
0	Supplies and Services	0	0
0	Communications and Computing	0	0
0	Expenses	0	0
0	Grants and Subscriptions	0	0
0	Miscellaneous	0	0
0	Income	0	0
<u>0</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>0</u>	<u>0</u>
<u>00 / 00.00</u>	Employees Headcount / FTE	<u>00 / 00.00</u>	<u>00 / 00.00</u>
<b>CORPORATE AND CUSTOMER SERVICES</b>			
EXPENDITURE			
4,987,142	Employees	5,450,900	5,397,280
1,695	Premises Related Expenses	3,160	1,900
32,712	Transport Related Expenses	34,010	27,040
310,975	Supplies and Services	315,430	233,470
521,357	Communications and Computing	527,000	589,970
26,832	Expenses	46,950	44,800
14,559	Grants and Subscriptions	15,800	15,790
996	Miscellaneous	1,150	1,150
252,255	Capital Financing Costs	282,420	277,430
388,655	Agency and Contracted Services	0	0
(125,649)	Income	(60,740)	(51,920)
<u>6,411,529</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>6,616,080</u>	<u>6,536,910</u>
<u>148 / 131.06</u>	Employees Headcount / FTE	<u>148 / 131.06</u>	<u>150 / 129.68</u>
<b>ENVIRONMENTAL SERVICES</b>			
EXPENDITURE			
2,395,220	Employees	2,182,690	2,105,370
87,639	Transport Related Expenses	74,080	74,300
50,701	Supplies and Services	56,830	45,880
20,251	Communications and Computing	12,590	17,190
13,298	Expenses	12,500	33,100
3,727	Grants and Subscriptions	2,900	2,400
73	Miscellaneous	600	500
0	Capital Financing Costs	0	2,680
(6,056)	Income	0	0
<u>2,564,853</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>2,342,190</u>	<u>2,281,420</u>
<u>52 / 46.85</u>	Employees Headcount / FTE	<u>52 / 46.85</u>	<u>59 / 44.81</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>PORTFOLIO STAFFING COSTS</b>			
<b>HOUSING</b>			
EXPENDITURE			
2,648,101	Employees	2,886,290	2,959,650
158	Premises Related Expenses	130	0
76,762	Transport Related Expenses	73,300	73,470
16,807	Supplies and Services	20,550	19,670
49,036	Communications and Computing	36,740	41,390
29,581	Expenses	31,620	28,570
2,940	Grants and Subscriptions	3,040	3,040
0	Miscellaneous	2,900	2,900
(39,150)	Income	(20,000)	(20,000)
<u>2,784,235</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>3,034,570</u>	<u>3,108,690</u>
<u>78 / 71.53</u>	Employees Headcount / FTE	<u>78 / 71.53</u>	<u>80 / 71.90</u>

<b>NORTHSTOWE</b>			
EXPENDITURE			
102,374	Employees	211,570	161,000
1,053	Transport Related Expenses	4,780	810
<u>103,427</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>216,350</u>	<u>161,810</u>
<u>6 / 4.45</u>	Employees Headcount / FTE	<u>6 / 4.45</u>	<u>7 / 3.39</u>

<b>PLANNING AND ECONOMIC DEVELOPMENT</b>			
EXPENDITURE			
2,111,187	Employees	1,949,770	1,890,500
201	Premises Related Expenses	0	0
58,541	Transport Related Expenses	60,740	54,600
51,936	Supplies and Services	66,990	70,940
23,918	Communications and Computing	16,160	16,640
4,432	Expenses	3,010	1,200
3,007	Grants and Subscriptions	420	2,590
0	Miscellaneous	4,310	4,000
<u>2,253,222</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>2,101,400</u>	<u>2,040,470</u>
<u>50 / 47.78</u>	Employees Headcount / FTE	<u>50 / 47.78</u>	<u>49 / 48.11</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>PORTFOLIO STAFFING COSTS</b>			
<b>PLANNING POLICY AND LOCALISM</b>			
EXPENDITURE			
1,154,861	Employees	1,283,740	1,130,130
84	Premises Related Expenses	0	0
12,577	Transport Related Expenses	16,510	11,610
27,568	Supplies and Services	0	0
3,366	Communications and Computing	0	0
3,981	Expenses	10,000	10,000
4,436	Grants and Subscriptions	0	0
795	Miscellaneous	0	0
(2,220)	Income	0	0
<u>1,205,448</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>1,310,250</u>	<u>1,151,740</u>
<u>25 / 24.12</u>	Employees Headcount / FTE	<u>25 / 24.12</u>	<u>22 / 21.62</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>WATERBEACH DEPOT</b>			
<b>EXPENDITURE</b>			
	Premises Related Expenses		
0	Depot Relocation	0	0
203	Repair and Maintenance	520	200
13,804	Rates	14,000	33,300
18,495	Water and Sewerage Services	20,500	4,500
35,001	Rent	37,790	65,000
2,955	Fire protection/security	2,160	2,210
11,684	Cleaning and Domestic Supplies	15,770	11,100
3,856	Catering Provisions	5,510	7,100
795	Premises Insurance	720	520
405	Engineering Insurance	420	430
	Supplies and Services		
781	Equipment	1,150	850
17,072	Communications and IT	24,170	19,060
4,649	Legal	0	0
241	Miscellaneous insurance	250	150
0	Miscellaneous other	660	300
	Central, Departmental and Support Services		
8,757	Corporate Services	730	8,430
16,618	Health and Environmental Services	17,540	18,190
	Capital Financing Costs		
0	Capital Charges	0	7,130
<u>135,316</u>	<b>NET EXPENDITURE to be recharged</b>	<u>141,890</u>	<u>178,470</u>
<b>CAMBOURNE OFFICE</b>			
<b>EXPENDITURE</b>			
	Premises Related Expenses		
175,349	Repair and Maintenance	105,690	108,330
3,387	Grounds Maintenance	3,760	3,400
80,371	Energy Costs	61,680	100,850
	Rent and Rates		
353,470	Business Rates	402,480	395,280
	Car Park Lease	0	0
18,326	Business Park service charge	20,200	20,200
2,349	Water Services	3,920	4,860
899	Fixtures and Fittings	770	4,430
5,165	Purchase of Security Systems	10,250	6,150
80,791	Cleaning and Domestic Supplies	86,560	91,630
15,334	Premises Insurance	13,950	7,970
748	Engineering Insurance	780	790
	Supplies and Services		
10,637	Equipment, Furniture and Fittings	6,940	7,430
13	Legal	0	0
8,575	Surveyors/Valuers	0	0
12,990	Consultants	0	0
	Communications and Computing		
51,856	Telephones	46,900	37,930
0	New Equipment	0	0
12,862	Maintenance	12,330	12,640
2,172	Miscellaneous Expenses	2,160	2,220
1,456	Miscellaneous Insurance	1,490	1,000
	Central, Departmental and Support Services		
13,986	Corporate Services	24,930	161,180
0	Health and Environmental Services	0	0
3,231	Planning and New Communities	3,230	0
149,327	Affordable Homes	138,070	0
	Capital Financing Costs		
180,300	Capital Charges	180,300	178,960
<u>1,183,594</u>	<b>TOTAL EXPENDITURE</b>	<u>1,126,390</u>	<u>1,145,250</u>
	<b>INCOME</b>		
(112,535)	Other Recoverable Costs	0	(57,000)
<u>1,071,059</u>	<b>NET EXPENDITURE to be recharged</b>	<u>1,126,390</u>	<u>1,088,250</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>CENTRAL EXPENSES</b>			
EXPENDITURE			
Employees			
54,932	Personal Training Scheme/Investors in People	86,970	86,970
4,227	ICT Training	9,120	9,120
22,738	Employee Assistance Programme	12,930	12,930
6,864	Management Development	22,000	22,000
0	Staff Recognition	500	1,760
481	Compensation for Loss of Office	650	670
8,700	East of England Local Government Association	8,700	8,700
87,397	Employee Related Insurance	113,720	121,280
Supplies and Services			
0	Security Services	0	0
9,335	Health and Safety at Work Legislation	17,810	17,800
0	Other	3,350	2,090
Central, Departmental and Support Services			
19,655	Corporate Services	25,200	21,710
906	Planning and New Communities	870	900
53,259	Health and Environmental Services	20,660	14,430
268,494	TOTAL EXPENDITURE	322,480	320,360
0	Other Recoverable Income	0	0
0	Interest - Car Loans	0	0
268,494	NET EXPENDITURE to be recharged to Departments	322,480	320,360

<b>CENTRAL SUPPORT SERVICES</b>			
EXPENDITURE			
Employees			
26,782	Catering Staff	28,050	28,330
Supplies and Services			
46,807	Equipment and Materials	47,780	48,170
222	Clothing, Uniforms and Laundry	0	0
28,628	Printing, Stationery and General Office Expenses	27,000	27,000
Communications and Computing			
3,197	Postage	7,150	7,150
Miscellaneous			
1,230	Insurance	1,260	1,440
Central, Departmental and Support Services			
2,335	Chief Officers	2,420	0
0	Community and Customer Services	0	0
200,971	Corporate Services	201,160	199,000
7,832	Planning and New Communities	8,850	7,860
29,023	Affordable Homes	33,660	20,260
10,641	Health and Environmental Services	10,610	10,730
0	Income	(1,130)	(1,130)
357,668	NET EXPENDITURE to be recharged to Departments	366,810	348,810

Actual 2012/2013 £	<b>SUMMARY OF RECHARGES TO SERVICES</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	Portfolios - General Fund		
278,996	Leader	296,970	250,190
3,131,342	Finance and Staffing	3,168,590	3,035,190
1,495,429	Corporate and Customer Services	1,536,700	1,508,450
2,242,181	Environmental Services	2,132,590	2,192,630
1,202,170	Housing - General Fund	1,217,280	1,225,590
148,371	Northstowe	159,700	141,890
3,508,302	Planning and Economic Development	3,550,850	3,424,120
1,623,155	Planning Policy and Localism	1,653,200	1,452,750
<u>13,629,946</u>	Total Recharges to Portfolios (General Fund)	<u>13,715,880</u>	<u>13,230,810</u>
2,938,177	Housing Revenue Account	3,263,700	3,236,110
70,587	Capital	110,900	110,370
0	Housing Company	0	176,950
<u>16,638,710</u>	Total Recharges to Services	<u>17,090,480</u>	<u>16,754,240</u>
	<b>UNALLOCATED COSTS</b> (rechargeable costs not allocated to services at this stage)		
	Unspecified unallocated costs		
0	Reduction for vacancies	(500,000)	(500,000)
<u>0</u>		<u>(500,000)</u>	<u>(500,000)</u>
	Analysis of Unallocated costs		
0	General Fund	(450,000)	(450,000)
0	Housing Revenue Account/Capital	(50,000)	(50,000)
<u>0</u>		<u>(500,000)</u>	<u>(500,000)</u>
	<b>TOTAL NET RECHARGEABLE COSTS</b>		
16,638,710	Total Recharges to Services	17,090,480	16,754,240
0	Unallocated costs	(500,000)	(500,000)
<u>16,638,710</u>	Total Net Rechargeable Costs	<u>16,590,480</u>	<u>16,254,240</u>

Actual 2012/2013	DETAILED RECHARGES TO SERVICES	Estimate 2013/2014	Estimate 2014/2015
£		£	£
50,395	<b>Leader's Portfolio</b>		
41,728	Voluntary Sector Grants	47,610	53,050
108,994	Community Chest	46,920	11,010
77,879	Sustainability	103,370	98,820
	Community Safety (Inc. Crime and Disorder P'ship)	99,070	87,310
	<b>Finance and Staffing Portfolio</b>		
1,207,061	Council Tax and Housing Benefit	1,222,860	1,160,620
916,935	Corporate Management	977,550	886,510
37,121	Treasury Management	39,040	40,070
256,373	Cost of NNDR Collection	273,400	225,810
713,852	Cost of Council Tax Collection	655,740	722,180
	<b>Corporate and Customer Services Portfolio</b>		
236,921	Land Charges	232,190	226,810
88,280	Elections	79,740	81,200
92,704	Register of Electors	94,870	90,470
773,342	Democratic Representation (Inc. Admin Buildings)	791,310	772,120
141,730	Communications	148,140	141,570
96,832	Policy and Performance	120,880	106,740
65,620	Street Naming and Numbering	69,570	89,540
	<b>Environmental Services Portfolio</b>		
68,659	Awarded Water Courses	72,940	69,620
314,385	Environmental Health General	288,580	324,760
8,010	Footway Lighting	11,470	11,710
213,189	Food Safety	158,160	131,560
97,721	Pest Control	51,850	0
290,069	Waste Management, Street Cleansing, etc.	310,200	295,640
380,037	Refuse Collection Service	425,190	529,200
186,603	Street Cleansing Service	205,250	204,200
276,899	Environmental Protection	206,880	212,270
34,036	Emergency Planning	26,260	28,440
25,477	Action on Dogs	20,870	11,230
166,701	Licences Act 2003 and Gambling Act 2005	159,080	171,920
112,158	Taxi Licensing	122,730	131,300
7,262	Mobile Warden Scheme	4,890	8,070
60,975	Miscellaneous Environmental Health Services	68,240	62,710
	<b>Housing Portfolio</b>		
	<b>Housing General Fund</b>		
39,750	Housing Associations	67,620	59,610
265,740	Homelessness	243,510	255,900
234,166	Housing Advisory Service	218,750	224,520
98,913	General Fund Housing Strategy (Inc. Needs Survey)	114,800	117,440
208,424	Choice Based Letting	212,440	209,720
81,783	Equality and Diversity	82,700	78,980
79,326	Travellers Caravan Sites	89,900	90,810
64,236	Improvement Grants	66,590	70,750
129,832	Other General Fund Housing Services	120,970	117,860
	<b>Housing Revenue Account</b>		
697,719	Repairs and Maintenance	800,170	921,850
1,488,310	Administrative Expenses	1,663,850	1,402,790
589,462	Specialised Support Services	557,840	733,240
115,645	Leasehold Properties	100,510	113,870
47,041	New Homes Programme	141,330	64,360
	<b>Northstowe Portfolio</b>		
148,371	Northstowe	159,700	141,890
	<b>Planning and Economic Development Portfolio</b>		
2,664,630	Development Control	2,669,560	2,539,220
443,256	Building Control Service	453,160	417,400
183,168	Conservation	177,090	207,780
57,917	Economic Development	97,960	115,200
13,901	Other Economic Development Services	24,970	22,630
96,088	Travellers Issues (All Sites)	96,790	95,850
49,342	Illegal Encampments	31,320	26,040
	<b>Planning Policy and Localism Portfolio</b>		
610,242	Growth Agenda/New Communities	656,860	504,650
704,490	Planning Policy	692,780	671,010
151,940	Community Development	150,080	151,210
71,998	Sports Development	67,800	63,020
47,598	Arts	50,140	8,050
36,887	Transport Initiatives	35,540	54,810
70,587	<b>Capital</b>	110,900	110,370
0	<b>Housing Company</b>	0	176,950
<b>16,638,710</b>	<b>TOTAL RECHARGES TO SERVICES</b>	<b>17,090,480</b>	<b>16,754,240</b>



## Cost Centre Managers for Portfolio Staffing Costs and Central Accounts

### Cost Centre Manager

#### Leader's Portfolio Staffing Costs

	<b>Chief Officers and Central Services</b>	
T94	Communications	G Bell
	<b>New Communities &amp; Planning Services</b>	
T57	Community Infrastructure Services	R Hales

#### Corporate and Customer Services Portfolio Staffing Costs

	<b>Chief Officers and Central Services</b>	
T10	Chief Executive and PA	J Hunter
	<b>Corporate Services</b>	
T04	Democratic Services	F McMillan
T07	Cambourne Reception	P Knight
T11	Accountancy	J Garnham
T12	Human Resources and Payroll	S Gardner-Craig
T13	Cashiers and Debtors	P Bird
T14	Internal Audit	A Colyer
T15	Council Tax and Non Domestic Rates	P Bird
T17	Benefits	D Graham
T19	Graphics	S Rayment
T20	Printing	S Rayment
T24	Contact Centre	P Knight
T25	Information and Communications Technology	S Rayment
T26	Executive Director (Corporate Services)	A Colyer
T91	Legal	F McMillan
T92	Land Charges	F McMillan
T93	Electoral Registration	A Francis
T96	Policy and Performance	R May
	<b>Affordable Homes</b>	
T31	Facilities Management	S Rayment

#### Environmental Services Portfolio Staffing Costs

	<b>Health and Environmental Services</b>	
T03	Environmental Health	M Hill

#### Housing Portfolio Staffing Costs

	<b>Corporate Services</b>	
T16	Rent Collecting and Accounting (HRA)	P Bird
	<b>Affordable Homes</b>	
	<b>General Fund</b>	
T32	Regional Homelink Service	S Carter/H Wood
T36	Management of Travellers Sites	D Barrett
T43	Housing Strategic Services	S Newstead
T47	Housing Aid/Homelessness	S Carter/H Wood
	<b>HRA</b>	
T40	Repairs - Voids	D Gill
T42	Sheltered Housing	T Cassidy
T45	Assets	D Purnell
T46	Planned Maintenance	S Annetts
T52	Housing Management Services	A Goddard
T53	Affordable Homes Corporate Manager	S Hills

**Cost Centre  
Manager**

**Northstowe Portfolio Staffing Costs**

<b>New Communities &amp; Planning Services</b>		
T83	Northstowe	L Bowser

**Planning and Economic Development Portfolio Staffing Costs**

<b>New Communities &amp; Planning Services</b>		
T72	Development Control	N Blazeby
T76	Conservation	D Bevan
T77	Office Support Team	C Morton
T79	Building Control	A Beyer

**Planning Policy and Localism Portfolio Staffing Costs**

<b>New Communities &amp; Planning Services</b>		
T58	New Communities Corporate Manager	J Mills
T73	Planning Policy	K Miles
T81	Major Developments	J Green
T82	Joint Urban Design	I Howes

**Central Accounts (Corporate and Customer Services Portfolio)**

Cambourne Offices	S Hills
Waterbeach Offices	S Harwood-Clark
Central Expenses	
Training, Employee Assistance and Bright Ideas	S Gardner-Craig
Health and Safety	M Bebbington
Security Services	P Bird
Remainder	J Garnham
Central Support Services	
Printing, Stationery, etc.	S Rayment
Photocopiers	S Rayment
Catering	S Rayment
Insurance	J Garnham
Postages	P Bird

**ESTIMATE 2014/2015 - COST CENTRE SUMMARY**

	Chief Officers	Corporate Services	Planning and New Communities	Affordable Homes	Health and Environmental Services	SUB TOTAL	S. Cambs Hall to Dem Rep	Other Unallocated Reductions	TOTAL
	£	£	£	£	£	£	£	£	£
Directly incurred by Departments	100,530	6,584,900	3,354,020	2,960,170	2,281,420	15,281,040	0	(500,000)	14,781,040
Overheads as set out on pages B11 to B12									
Waterbeach Depot	0	0	0	0	178,470	178,470	0	0	178,470
Cambourne Offices	5,630	418,260	218,260	199,960	105,600	947,710	140,540	0	1,088,250
Central Expenses	1,980	131,480	72,270	70,110	44,520	320,360	0	0	320,360
Central Support	2,220	147,750	81,220	77,580	40,040	348,810	0	0	348,810
Intercharging between Departments for the activities specified below	14,650	(1,511,390)	532,480	601,800	362,460	0	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>125,010</b>	<b>5,771,000</b>	<b>4,258,250</b>	<b>3,909,620</b>	<b>3,012,510</b>	<b>17,076,390</b>	<b>140,540</b>	<b>(500,000)</b>	<b>16,716,930</b>
<b>INCOME</b>									
Recharges to:									
Waterbeach Depot	0	(8,430)	0	0	(18,190)	(26,620)	0	0	(26,620)
Cambourne Offices	0	(161,180)	0	0	0	(161,180)	0	0	(161,180)
Central Expenses	0	(21,710)	(900)	0	(14,430)	(37,040)	0	0	(37,040)
Central Support	0	(199,000)	(7,860)	(20,260)	(10,730)	(237,850)	0	0	(237,850)
<b>TOTAL INCOME</b>	<b>0</b>	<b>(390,320)</b>	<b>(8,760)</b>	<b>(20,260)</b>	<b>(43,350)</b>	<b>(462,690)</b>	<b>0</b>	<b>0</b>	<b>(462,690)</b>
<b>UNALLOCATED COSTS: General Fund HRA/Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>450,000</b>	<b>450,000</b>
<b>NET RECHARGES TO SERVICES</b>	<b>125,010</b>	<b>5,380,680</b>	<b>4,249,490</b>	<b>3,889,360</b>	<b>2,969,160</b>	<b>16,613,700</b>	<b>140,540</b>	<b>0</b>	<b>16,754,240</b>

\* Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, information and communication technology and general accounting services.

Actual 2012/2013 £	<b>LEADER PORTFOLIO</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>NET EXPENDITURE SUMMARY</b>		
196,687	Voluntary Sector Grants	192,610	202,300
76,029	Community Chest	81,370	63,010
130,989	Sustainability	127,420	117,020
71,936	Community Safety	120,890	109,130
<u>475,641</u>	<b>TOTAL NET REVENUE EXPENDITURE</b> (carried to General Fund Summary)	<u>522,290</u>	<u>491,460</u>
	Analysis of Total Net Expenditure		
193,645	Direct Costs	225,320	240,270
3,000	Capital Charges	0	
278,996	Recharges from Staffing and Overhead Accounts	296,970	250,190
<u>475,641</u>	<b>TOTAL NET REVENUE EXPENDITURE</b>	<u>522,290</u>	<u>490,460</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>VOLUNTARY SECTOR GRANTS</b>			
EXPENDITURE			
Supplies and Services			
91,700	Grants to Citizens Advice Bureaux / Centres	91,700	97,000
50,642	Grants to Voluntary Organisations	53,300	48,000
3,950	Grants Software	0	4,250
Central Departmental and Support Services			
0	Community and Customer Services	0	
150	Corporate Services	160	160
2,198	Health & Environmental Services	0	52,720
48,047	Planning and New Communities	47,450	170
<u>196,687</u>	NET EXPENDITURE carried to Portfolio Summary	<u>192,610</u>	<u>202,300</u>
<b>COMMUNITY CHEST</b>			
EXPENDITURE			
Supplies and Services			
0	Community Transport	0	0
55,000	Community Chest	25,000	52,000
0	Other Grants (including Local Strategic Partnership)	0	0
9,300	Other	9,450	0
Central Departmental and Support Services			
929	Chief Officers	0	0
0	Community and Customer Services	0	0
299	Corporate Services	320	310
25	Planning and New Communities	460	320
40,476	Health and Environmental Services	46,140	10,380
<u>106,029</u>	TOTAL EXPENDITURE	<u>81,370</u>	<u>63,010</u>
INCOME			
(30,000)	Government Funding	0	0
<u>76,029</u>	NET EXPENDITURE carried to Portfolio Summary	<u>81,370</u>	<u>63,010</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>SUSTAINABILITY</b>			
<b>EXPENDITURE</b>			
Supplies and Services			
0	Sustainable Energy Committee	3,000	0
10,700	Sustainable Parish Energy Partnership and Other Proj	12,300	12,000
0	Additional Parish Energy Project Officer	0	0
20,000	Green Deal Facilitation	0	0
42,134	Collaborative Commissioned Projects	0	0
6,339	Travel for Work Group and Initiatives	6,500	3,500
656	Licences	600	700
1,300	Local Events	1,650	1,000
0	Orchard Park (S.106)	68,910	68,910
Transfer to Reserves			
2,000	Sustainable Parish Energy Partnership	0	0
Central Departmental and Support Services			
0	Chief Officers		
6,872	Corporate Services	6,950	14,530
94,773	Planning and New Communities	92,060	30,270
7,349	Health and Environmental Services	4,360	54,020
Capital Financing Costs			
3,000	Direct Revenue Financing	0	1,000
<u>195,123</u>	<b>TOTAL EXPENDITURE</b>	<u>196,330</u>	<u>185,930</u>
<b>INCOME</b>			
(64,134)	Other Contributions	0	0
0	Transfer from Sust Parish Energy P'ship Reserve	0	0
0	Transfer from Reserves (S.106)	(68,910)	(68,910)
<u>130,989</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>127,420</u>	<u>117,020</u>
<b>COMMUNITY SAFETY</b>			
<b>EXPENDITURE</b>			
Supplies and Services			
18,014	Community Safety Initiatives	21,820	21,820
Central, Departmental and Support Services			
463	Chief Officers	0	0
0	Community and Customer Services	0	0
2,253	Corporate Services	2,320	1,790
1,232	Affordable Homes	990	0
2,256	Planning and New Communities	2,560	30
71,674	Health and Environmental Services	93,200	85,490
<u>95,892</u>		<u>120,890</u>	<u>109,130</u>
<b>INCOME</b>			
(20,540)	Government Funding	0	0
0	Partnership Funding	0	0
(3,416)	Contribution From Other Local Authorities	0	0
0	Contribution From Reserves	0	0
<u>71,936</u>	<b>NET REVENUE EXPENDITURE</b> carried to Portfolio Summary	<u>120,890</u>	<u>109,130</u>

**Cost Centre Managers for Leader Portfolio**

**Cost Centre  
Manager**

**Services**

Voluntary Sector Grants  
Community Chest  
Sustainability  
Communications  
Community Safety

G Barron  
G Barron  
R Hales  
G Bell  
P Aldis

Actual 2012/2013 £	<b>FINANCE AND STAFFING PORTFOLIO</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>NET EXPENDITURE SUMMARY</b>		
173,014	Council Tax Benefit from Holding Account	329,020	305,260
217,653	Rent Allowances from Holding Account	353,560	385,900
44,530	Rent Rebates (Council Dwellings) from Holding Account	104,440	89,980
864,481	Corporate Management	880,110	822,550
14,278	Treasury Management	15,220	14,750
26,060	Cost of NNDR Collection	45,500	(4,070)
116,672	Discretionary NNDR Relief	117,880	0
619,988	Cost of Council Tax Collection	566,990	629,680
950	Miscellaneous	1,490	1,700
<u>2,077,626</u>	NET EXPENDITURE carried to General Fund Summary	<u>2,414,210</u>	<u>2,245,750</u>
	Analysis of Total Net Expenditure		
(484,545)	Net Direct Costs	(166,190)	(255,400)
1,400	Capital charges	0	0
(353,150)	Recharges to Housing Revenue Account	(368,190)	(315,040)
(217,420)	Recharge to Collection Fund	(220,000)	(219,000)
3,131,340	Recharges from Staffing and Overheads Accounts	3,168,590	3,035,190
<u>2,077,626</u>		<u>2,414,210</u>	<u>2,245,750</u>



Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>BENEFITS HOLDING ACCOUNT</b>			
<b>ADMINISTRATIVE EXPENDITURE</b>			
	Supplies and Services		
2,563	Legal Fees	6,000	6,000
50,300	Additional expenditure funded by recession grant	39,080	0
1,100	Miscellaneous	1,100	1,100
	Central Departmental and Support Services		
0	Chief Officers	0	0
1,207,060	Corporate Services	1,222,860	1,160,620
<u>1,261,023</u>	<b>TOTAL ADMINISTRATIVE EXPENSES</b>	<u>1,269,040</u>	<u>1,167,720</u>
(556,631)	Government Grant Base Allocation	(482,610)	(474,180)
(50,300)	Government Grant re Economic Recession	(39,080)	0
(2,948)	Magistrates Court Income	(2,500)	(2,500)
<u>651,144</u>	<b>NET ADMINISTRATIVE EXPENSES</b>	<u>744,850</u>	<u>691,040</u>
<b>TRANSFER PAYMENTS</b>			
	Rent Rebates -		
12,457,383	National Scheme - Council Dwellings	13,211,420	13,737,880
100,674	Bed and Breakfast	80,000	22,000
23,869	Local (War Widows)	25,980	30,100
	Council Tax Benefit		
6,187,419	National	0	0
9,888	Local (War Widows)	0	0
	Rent Allowances		
14,319,208	National	14,641,130	14,403,510
14,136	Local (War Widows)	13,080	11,890
<u>33,112,577</u>	<b>TOTAL TRANSFER PAYMENTS</b>	<u>27,971,610</u>	<u>28,205,380</u>
(33,298,092)	Government Grant	(27,879,440)	(28,046,580)
0	HRA Discretionary Contribution	0	(50,000)
<u>(185,515)</u>	<b>NET TRANSFER PAYMENTS</b>	<u>92,170</u>	<u>108,800</u>
465,629	NET ADMIN. and TRANSFER PAYMENTS borne by General Fund	837,020	799,840
	Recharge to Other Revenue Accounts		
(173,014)	Council Tax Benefits (to Portfolio Summary)	(329,020)	(305,260)
(217,653)	Rent Allowances (To Portfolio Summary)	(353,560)	(385,900)
	Rent Rebates		
(44,530)	Council Dwellings (To Portfolio Summary)	(104,440)	(89,980)
(30,432)	Homelessness - Bed and Breakfast	(50,000)	(18,700)
<u>0</u>	<b>NET ADMIN. and TRANSFER PAYMENTS</b>	<u>0</u>	<u>0</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>CORPORATE MANAGEMENT</b>			
EXPENDITURE			
Employees			
113,390	Pension Costs	113,500	113,500
22,601	Cost of Early Retirement	0	
Supplies and Services			
83,634	External Audit	68,400	68,400
32,391	Grant Claims	36,110	14,400
7,417	Bank Charges	7,800	7,800
486	Advertising	690	690
1,966	Other	3,500	4,000
10,725	Subscription to Local Government Association	11,000	11,000
1,037	Subscription to Other organisations	910	1,350
Central Departmental and Support Services			
186,087	Chief Officers	189,270	530
0	Community and Customer Services	0	0
594,799	Corporate Services	667,170	779,110
64,412	Planning and New Communities	64,750	65,870
4,928	Affordable Homes	5,180	7,590
66,708	Health and Environmental Services	51,180	33,410
<u>1,190,581</u>	<b>TOTAL EXPENDITURE</b>	<u>1,219,460</u>	<u>1,107,650</u>
(326,100)	less recharge to Housing Revenue Account	(339,350)	(285,100)
<u>864,481</u>	<b>NET EXPENDITURE carried to</b>	<u>880,110</u>	<u>822,550</u>
	Portfolio Summary		
<b>TREASURY MANAGEMENT</b>			
EXPENDITURE			
Supplies and Services			
410	Benchmarking	620	620
3,797	Bank Charges	4,400	4,000
0	PWLB Charges	0	0
Central Departmental and Support Services			
0	Chief Officers	0	0
37,121	Corporate Services	39,040	40,070
(27,050)	Less recharge to Housing Revenue Account	(28,840)	(29,940)
<u>14,278</u>	<b>NET EXPENDITURE carried to</b>	<u>15,220</u>	<u>14,750</u>
	Portfolio Summary		

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>COST OF COLLECTING NATIONAL NON DOMESTIC RATE</b>			
EXPENDITURE			
	Supplies and Services		
1,009	Bank Charges - Direct	1,070	1,090
170	Debit card fees	230	230
2,287	Legal	3,000	3,000
2,400	Small Business Rate Relief Scheme	0	0
255	Miscellaneous	800	800
	Central, Departmental and Support Services		
0	Chief Officers	0	0
256,373	Corporate Services	273,400	225,810
<u>262,494</u>	<b>TOTAL EXPENDITURE</b>	<u>278,500</u>	<u>230,930</u>
INCOME			
(3,000)	Government Grants	0	0
(16,014)	Other Recoverable Charges	(13,000)	(16,000)
(217,420)	Recharge to Collection Fund	(220,000)	(219,000)
0	Return of Provision for costs	0	0
<u>26,060</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>45,500</u>	<u>(4,070)</u>
<u>116,672</u>	<b>PART OF DISCRETIONARY NON-DOMESTIC RATE RELIEF carried to Portfolio Summary</b>	<u>117,880</u>	<u>0</u>
<b>COST OF COUNCIL TAX COLLECTION</b>			
EXPENDITURE			
	Supplies and Services		
35,941	Bank Charges - Direct	40,000	37,500
5,802	Debit card fees	10,250	9,000
11,866	Legal and Bailiffs Fees	18,700	18,700
	Expenses		
1,788	Advertising	2,300	2,300
884	Other	1,500	1,500
	Central Departmental and Support Services		
0	Chief Officers	0	0
712,562	Corporate Services	654,500	720,900
1,290	Planning and New Communities	1,240	1,280
	Capital Financing Costs		
1,400	Capital Charges	0	0
<u>771,533</u>	<b>TOTAL EXPENDITURE</b>	<u>728,490</u>	<u>791,180</u>
INCOME			
(151,461)	Court Costs	(160,000)	(160,000)
(84)	Other Recoverable Charges	(1,500)	(1,500)
<u>619,988</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>566,990</u>	<u>629,680</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>MISCELLANEOUS</b>		
	EXPENDITURE		
	Supplies and Services		
	Miscellaneous		
950	Asset revaluation	1,290	1,500
0	Other	200	200
<hr/> 950	TOTAL EXPENDITURE	<hr/> 1,490	<hr/> 1,700
	INCOME		
0	Other	0	0
<hr/> 950	NET EXPENDITURE carried to Portfolio Summary	<hr/> 1,490	<hr/> 1,700

**Cost Centre Managers for Finance and Staffing Portfolio**

**Cost Centre  
Manager**

**Holding Accounts and Services**

Council Tax Benefit	D Graham
Rent Allowances and Rent Rebates	D Graham
Corporate Management	
Unfunded Superannuation	J Garnham
Consultants	J Hunter
Remainder	J Garnham
Treasury Management	J Garnham
Cost of Non Domestic Rates Collection	P Bird
Discretionary Non Domestic Rate Relief	P Bird
Cost of Council Tax Collection	P Bird
Miscellaneous	J Garnham

Actual 2012/2013 £	<b>CORPORATE AND CUSTOMER SERVICES PORTFOLIO</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>NET EXPENDITURE SUMMARY</b>		
45,246	Land Charges	0	0
158,376	Elections	79,740	161,200
149,507	Register of Electors	149,820	146,480
1,142,183	Democratic Representation	1,190,760	1,171,770
(361)	Concessionary Fares	(650)	0
102,327	Policy and Performance	137,030	113,890
73,728	Street Naming and Numbering	72,320	92,290
136,826	Communications	134,110	135,940
<u>1,807,832</u>		<u>1,763,130</u>	<u>1,821,570</u>
	<b>Analysis of Total Net Expenditure</b>		
400,300	Net Direct Costs	316,850	400,540
1,495,428	Recharges from Staffing and Overheads Accounts	1,536,700	1,508,450
(105,890)	Recharges to Democratic Representation	(112,350)	(109,730)
17,994	Recharges to other revenue accounts	21,930	22,310
<u>1,807,832</u>		<u>1,763,130</u>	<u>1,821,570</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>LAND CHARGES</b>			
<b>EXPENDITURE</b>			
	Supplies and Services		
	Miscellaneous Expenses		
2,626	Legal	0	0
4,008	Insurance	4,090	4,070
46,755	County Council Search Fees	49,260	57,600
36,618	Other	0	0
	Central, Departmental and Support Services		
0	Chief Officers	0	0
219,690	Corporate Services	215,110	207,390
10,933	Planning and New Communities	11,380	13,650
6,298	Health and Environmental Services	5,700	5,770
<u>326,928</u>	<b>TOTAL EXPENDITURE</b>	<u>285,540</u>	<u>288,480</u>
	<b>INCOME</b>		
(281,682)	Fees	(285,540)	(288,480)
<u>45,246</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>0</u>	<u>0</u>
<b>ELECTIONS</b>			
<b>EXPENDITURE</b>			
	Premises Related Expenses		
9,263	Rents	0	5,000
	Supplies and Services		
0	Materials	0	0
14,839	Printing, Stationery and General Office Expenses	0	11,500
	Services		
47,275	Presiding Officer, Poll Clerks and Other Staff Fees	0	43,500
	Communications and Computing		
22,973	Postages / Delivery of Poll Cards	0	18,000
3,858	Other	0	2,000
	Central, Departmental and Support Services		
0	Community and Customer Services	0	0
88,280	Corporate Services	79,740	81,200
<u>186,488</u>	<b>TOTAL EXPENDITURE</b>	<u>79,740</u>	<u>161,200</u>
	<b>INCOME</b>		
(28,112)	Recoverable Costs	0	0
<u>158,376</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>79,740</u>	<u>161,200</u>
<b>REGISTER OF ELECTORS</b>			
<b>EXPENDITURE</b>			
	Supplies and Services		
	Printing, Stationery and General		
8,502	Office Expenses	8,400	20,180
50,784	Delivery and Return of Forms	48,800	96,200
	Central, Departmental and Support Services		
0	Community and Customer Services	0	0
92,704	Corporate Services	94,870	90,470
<u>151,990</u>	<b>TOTAL EXPENDITURE</b>	<u>152,070</u>	<u>206,850</u>
	<b>INCOME</b>		
(2,483)	Sale of Registers	(2,250)	(2,250)
0	Government Grant	0	(58,120)
<u>149,507</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>149,820</u>	<u>146,480</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>DEMOCRATIC REPRESENTATION</b>			
<b>EXPENDITURE</b>			
	Supplies and Services		
0	Furniture and Equipment	200	200
	Printing, Stationery and General Office Expenses	900	500
44	Communications and Computing		
1,361	Postage	3,230	2,000
8,540	Computer Equipment, Software and Services Expenses	9,170	9,170
1,093	Computers for Members	8,400	8,400
3,293	Seminars and Courses	5,300	5,300
435	Member Mentoring/Leadership Academy	0	0
368,477	Members Allowances	376,000	379,760
	Members Travelling, Subsistence and Refreshments	25,000	25,000
23,931	Civic Expenditure Allowance	2,900	2,900
2,900	Miscellaneous Expenses		
6,772	Monitoring Officer/Civic Affairs Budget	15,040	15,040
867	Scrutiny Committee	5,000	3,000
227	Insurance	230	220
366	Other	1,540	1,540
28,350	Central Support Services - Library/Information Central, Departmental and Support Services	29,630	28,310
41,373	Chief Officers	41,680	0
0	Community and Customer Services	0	0
447,690	Corporate Services	479,280	494,190
88,150	Planning and New Communities	89,330	56,150
0	Affordable Homes	0	0
57,805	Health and Environmental Services	35,550	81,240
138,323	Administrative Buildings	145,470	140,540
<u>1,219,997</u>	<b>TOTAL EXPENDITURE</b>	<u>1,273,850</u>	<u>1,253,460</u>
	<b>INCOME</b>		
(74)	Sale of Minutes	(70)	(70)
(200)	Other	(300)	(200)
0	Recharges to Licencing	(1,760)	(1,760)
(77,540)	Recharge to Housing Revenue Account	(80,960)	(79,660)
<u>1,142,183</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>1,190,760</u>	<u>1,171,770</u>
<b>CONCESSIONARY FARES</b>			
<b>EXPENDITURE</b>			
	Supplies and Services		
0	Administration Costs	100	0
0	Contribution to County Scheme	0	0
<u>0</u>	<b>TOTAL EXPENDITURE</b>	<u>100</u>	<u>0</u>
	<b>INCOME</b>		
(361)	Admin Charge re Railcards	(750)	0
<u>(361)</u>	<b>TOTAL INCOME</b>	<u>(750)</u>	<u>0</u>
<u>(361)</u>	<b>NET EXPENDITURE</b> carried to Portfolio summary	<u>(650)</u>	<u>0</u>



Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>POLICY and PERFORMANCE</b>			
<b>EXPENDITURE</b>			
	Supplies and Services		
	Consultation		
0	Service First	0	0
2,500	Customer Satisfaction Consultation	11,000	2,000
900	CorVu Development	3,000	3,000
2,095	Benchmarking	2,150	2,150
	Central Departmental and Support Services		
1,157	Chief Officers	0	0
0	Community and Customer Services	0	0
64,956	Corporate Services	72,850	75,370
18,959	Planning and New Communities	18,210	18,040
0	Affordable Homes	0	0
11,760	Health and Environmental Services	29,820	13,330
<u>102,327</u>	NET EXPENDITURE carried to Portfolio Summary	<u>137,030</u>	<u>113,890</u>
<b>STREET NAMING AND NUMBERING</b>			
<b>EXPENDITURE</b>			
	Supplies and Services		
16,918	Materials	16,250	16,250
	Central, Departmental and Support Services		
65,620	Corporate Services	69,570	89,540
<u>82,538</u>	TOTAL EXPENDITURE	<u>85,820</u>	<u>105,790</u>
	<b>INCOME</b>		
(8,810)	Fees	(13,500)	(13,500)
<u>73,728</u>	NET EXPENDITURE carried to Portfolio summary	<u>72,320</u>	<u>92,290</u>
<b>COMMUNICATIONS</b>			
<b>EXPENDITURE</b>			
	Supplies and Services		
63,842	Newsletters	56,800	57,880
3,079	Other	4,000	4,000
	Central, Departmental and Support Services		
118,911	Chief Officers	0	99,620
0	Community and Customer Services	125,240	0
22,819	Corporate Services	22,900	37,350
0	Planning and New Communities	0	0
0	Health and Environmental Services	0	4,600
<u>208,651</u>	TOTAL EXPENDITURE	<u>208,940</u>	<u>203,450</u>
	<b>INCOME</b>		
(33,119)	Advertising and Sponsorship	(37,500)	(33,200)
(10,356)	Recharges to Other Revenue Accounts	(7,700)	(6,000)
<u>165,176</u>	NET EXPENDITURE	<u>163,740</u>	<u>164,250</u>
(28,350)	Less Recharge to Democratic Representation	(29,630)	(28,310)
<u>136,826</u>	NET EXPENDITURE carried to Portfolio Summary	<u>134,110</u>	<u>135,940</u>

**Cost Centre Managers for Corporate and Customer Services Portfolio**

**Cost Centre  
Manager**

**Holding Accounts and Services**

**Cost Centre Managers for Policy and Performance Portfolio**

Land Charges	F McMillan
Elections	A Francis
Register of Electors	A Francis
Democratic Representation (Excluding Training)	F McMillan
Concessionary Fares	D Graham
Policy and Performance	
Benchmarking	J Garnham
External Audit and Inspection Fees	J Garnham
Remainder	R May
Street Naming and Numbering	S. Rayment

Actual 2012/2013 £	<b>ENVIRONMENTAL SERVICES PORTFOLIO</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>NET EXPENDITURE SUMMARY</b>		
237,284	Awarded Watercourses	263,900	260,130
47,236	Footway Lighting	53,970	55,010
83,568	Pest Control	16,390	0
215,318	Waste Management Strategy	202,870	212,610
2,988,680	Refuse Collection And Recycling Service	3,300,090	3,532,090
23,839	Street Cleansing Strategy	20,830	16,880
783,009	Street Cleansing Service	830,590	919,680
102,743	Envirocrime Enforcement Strategy	117,660	99,370
203,903	Food Safety	153,160	127,560
331,955	Environmental Health General	303,580	339,760
307,968	Environmental Protection	237,590	246,740
38,541	Emergency Planning	32,260	34,440
73,213	Licensing Act 2003 and Gambling Act 2005	64,830	77,670
0	Taxi Licensing	0	0
32,545	Action on Dogs	32,290	22,650
86,400	Miscellaneous Environmental Health Services	100,570	86,780
25,162	Mobile Warden Schemes	23,090	26,620
<u>5,581,364</u>	<b>TOTAL NET EXPENDITURE</b> (carried to General Fund Summary)	<u>5,753,670</u>	<u>6,057,990</u>

**Analysis of Total Net Expenditure**

3,123,688	Direct Costs	3,390,600	3,576,330
<u>2,242,181</u>	Recharges from Staffing and Overhead Accounts	<u>2,132,590</u>	<u>2,192,630</u>
5,365,869		5,523,190	5,768,960
	<b>Notional Charges</b>		
215,495	Capital Charges	230,480	289,030
<u>5,581,364</u>		<u>5,753,670</u>	<u>6,057,990</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>AWARDED WATERCOURSES</b>			
EXPENDITURE			
Employees			
452	Pension Annuities	470	480
Supplies and Services			
1,495	Consultants	0	0
Agency and Contracted Services			
121,147	Internal Contractor Costs	135,610	139,180
Central, Departmental and Support Services			
4,091	Corporate Services	3,060	3,260
1,373	Planning and New Communities	1,370	0
63,195	Health and Environmental Services	68,510	66,360
Capital Financing Costs			
45,531	Capital Charges	54,880	50,850
<u>237,284</u>		<u>263,900</u>	<u>260,130</u>
INCOME			
0	Other	0	0
<u>237,284</u>	NET EXPENDITURE carried to Portfolio Summary	<u>263,900</u>	<u>260,130</u>
<b>FOOTWAY LIGHTING</b>			
EXPENDITURE			
Premises Related Expenses			
39,226	Repair and Maintenance	42,500	43,300
Central, Departmental and Support Services			
8,010	Health and Environmental Services	11,470	11,710
<u>47,236</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>53,970</u>	<u>55,010</u>
<b>PEST CONTROL</b>			
EXPENDITURE			
Transport Related Expenses			
17,050		13,000	0
Supplies and Services			
1,745	Equipment	680	0
2,956	Poisons, Mixes etc...	4,200	0
Central, Departmental and Support Services			
3,304	Corporate Services	2,020	0
94,418	Health and Environmental Services	49,830	0
<u>119,473</u>	TOTAL EXPENDITURE	<u>69,730</u>	<u>0</u>
INCOME			
(35,905)	Fees and Charges	(53,340)	0
<u>83,568</u>	NET EXPENDITURE carried to Portfolio Summary	<u>16,390</u>	<u>0</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>WASTE MANAGEMENT STRATEGY</b>			
EXPENDITURE			
Employees			
10,109	Pension Annuities	10,250	10,450
Supplies and Services			
257	Equipment and Materials	0	0
5,261	Publicity Campaign	4,250	6,000
23,930	Consultants	0	0
5	Insurance	0	0
Other			
11,974	JMWMS Partnership Funding	11,400	11,400
Central, Departmental and Support Services			
9,042	Corporate Services	5,550	6,990
154,740	Health and Environmental Services	171,420	177,770
<u>215,318</u>	<b>TOTAL EXPENDITURE</b>	<u>202,870</u>	<u>212,610</u>
INCOME (Net)			
0	Other	0	0
<u>215,318</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>202,870</u>	<u>212,610</u>
<b>REFUSE COLLECTION AND RECYCLING SERVICE</b>			
EXPENDITURE			
Agency and Contracted Services			
4,166,241	Internal Contractor	4,466,000	4,558,000
Capital Financing Costs			
141,198	Capital Charges	141,200	166,590
Central, Departmental and Support Services			
0	Chief Officers	0	0
46,580	Corporate Services	38,190	41,150
333,457	Health and Environmental Services	387,000	488,050
<u>4,687,476</u>	<b>TOTAL EXPENDITURE</b>	<u>5,032,390</u>	<u>5,253,790</u>
INCOME (Net)			
(1,698,796)	Net Income	(1,732,300)	(1,721,700)
<u>2,988,680</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>3,300,090</u>	<u>3,532,090</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>STREET CLEANSING STRATEGY</b>			
	Central, Departmental and Support Services		
877	Corporate Services	400	450
22,962	Health and Environmental Services	20,430	16,430
<u>23,839</u>	NET EXPENDITURE carried to Portfolio Summary	<u>20,830</u>	<u>16,880</u>
<b>STREET CLEANSING SERVICE</b>			
EXPENDITURE			
	Agency and Contracted Services		
592,985	Internal Contractor	615,000	668,700
	Capital Financing Costs		
22,956	Capital Charges	28,590	65,780
	Central, Departmental and Support Services		
0	Chief Officers	0	0
	Community and Customer Services	0	0
11,044	Corporate Services	7,700	8,190
175,560	Health and Environmental Services	197,550	196,010
<u>802,545</u>		<u>848,840</u>	<u>938,680</u>
	INCOME (Net)		
(14,536)	Chargeable Income	(13,250)	(14,000)
(5,000)	Mechanical Sweeping Contribution	(5,000)	(5,000)
<u>783,009</u>	NET EXPENDITURE carried to Portfolio Summary	<u>830,590</u>	<u>919,680</u>
<b>ENVIROCRIME ENFORCEMENT STRATEGY</b>			
EXPENDITURE			
	Supplies and Services		
3,240	Equipment and Materials	6,500	6,500
200	Legal Services	0	0
245	Insurance	260	370
445	Miscellaneous	650	650
	Central, Departmental and Support Services		
6,387	Corporate Services	4,940	4,880
96,062	Health and Environmental Services	107,460	88,660
0	Affordable Homes	0	460
<u>106,579</u>	TOTAL EXPENDITURE	<u>119,810</u>	<u>101,520</u>
	INCOME (Net)		
(3,836)	Enforcement Penalties	(2,150)	(2,150)
<u>102,743</u>	NET EXPENDITURE carried to Portfolio Summary	<u>117,660</u>	<u>99,370</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>FOOD SAFETY</b>			
EXPENDITURE			
Employees			
1,369	Agency Costs	0	0
Supplies and Services			
1,365	Printing, Stationery and Office Expenses	0	0
154	Miscellaneous Services	0	0
Central, Departmental and Support Services			
8,036	Corporate Services	4,940	5,780
205,153	Health and Environmental Services	153,220	125,780
<u>216,077</u>	<b>TOTAL EXPENDITURE</b>	<u>158,160</u>	<u>131,560</u>
INCOME			
(4,410)	Food Export Certificates	(4,000)	(4,000)
(1,463)	Food Hygiene Courses (net)	(1,000)	0
(6,301)	Government Grants	0	0
<u>203,903</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>153,160</u>	<u>127,560</u>
<b>ENVIRONMENTAL HEALTH GENERAL</b>			
EXPENDITURE			
Supplies and Services			
19,218	Legal	0	0
15,000	Consultancy	15,000	15,000
1,035	Miscellaneous Services	0	0
Central, Departmental and Support Services			
0	Chief Officers	0	0
0	Community and Customer Services	0	0
43,564	Corporate Services	40,190	38,280
10,831	Planning and New Communities	11,440	7,120
0	Affordable Homes	0	0
259,990	Health and Environmental Services	236,950	279,360
<u>349,638</u>	<b>TOTAL EXPENDITURE</b>	<u>303,580</u>	<u>339,760</u>
INCOME			
(17,683)	Other	0	0
<u>331,955</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>303,580</u>	<u>339,760</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>ENVIRONMENTAL PROTECTION</b>			
<b>EXPENDITURE</b>			
	Supplies and Services		
1,702	Insurances	1,730	1,740
40,342	Monitoring : Air Quality and Noise Pollution	44,270	35,000
8,317	Contaminated Land	7,800	7,800
0	Contribution to Reserves	0	10,000
Central, Departmental and Support Services			
0	Chief Officers	0	0
	Community and Customer Services	0	
12,976	Corporate Services	8,360	6,300
0	Planning and New Communities	0	0
263,922	Health and Environmental Services	198,520	205,970
Capital Financing Costs			
5,810	Capital Charges	5,810	5,810
<u>333,069</u>	<b>TOTAL EXPENDITURE</b>	<u>266,490</u>	<u>272,620</u>
<b>INCOME</b>			
(3,000)	Contributions from Other Local Authorities	(6,520)	(3,500)
(2,340)	Other Recoverable Charges	(2,000)	(2,000)
(19,761)	Air Pollution Control Licences	(20,380)	(20,380)
<u>307,968</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>237,590</u>	<u>246,740</u>
<b>EMERGENCY PLANNING</b>			
Premises Related Expenses			
308	Rent and Rates	0	0
Supplies and Services			
1,200	Equipment and Furniture	3,000	3,000
266	Communications and Computing	300	300
Other			
30	Miscellaneous Expenses	200	200
1,000	Contribution to the CCC Civil Protection Unit	500	500
1,700	Seminars and Courses	2,000	2,000
Central, Departmental and Support Services			
0	Chief Officers	0	0
	Corporate Services	0	0
	Planning and New Communities	0	0
3,611	Affordable Homes	3,630	5,100
30,426	Health and Environmental Services	22,630	23,340
<u>38,541</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>32,260</u>	<u>34,440</u>



Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>LICENCES UNDER THE LICENSING ACT 2003 and GAMBLING ACT 2005</b>			
<b>EXPENDITURE</b>			
Supplies and Services			
0	Printing, Stationery and Office Expenses	1,030	1,030
3,930	Communications and Computing	4,000	4,000
1,000	Member Training	1,700	1,700
0	Advertising	900	900
	Promotional Campaign	0	0
0	Recharge from Democratic Representation	880	880
Central, Departmental and Support Services			
	Chief Officers	0	0
	Community and Customer Services	0	0
22,704	Corporate Services	21,520	18,950
143,996	Health and Environmental Services	137,560	152,970
<u>171,630</u>	<b>TOTAL EXPENDITURE</b>	<u>167,930</u>	<u>180,770</u>
<b>INCOME</b>			
(98,417)	Fees and Charges - Licences	(103,100)	(103,100)
<u>73,213</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>64,830</u>	<u>77,670</u>

#### **TAXI LICENSING SERVICE**

<b>EXPENDITURE</b>			
Employees			
1,959	Agency Costs	0	0
Supplies and Services			
9,071	Equipment	7,000	7,000
1,850	Miscellaneous Expenses	2,500	2,500
9,258	Communications and Computing	9,280	9,280
13,288	Criminal Records Bureau Checks	14,000	14,000
297	Advertising	1,000	1,000
1,600	Appropriation to Reserve	0	0
0	Recharge from Democratic Representation	880	880
Central, Departmental and Support Services			
	Community and Customer Services	0	0
18,685	Corporate Services	17,860	16,240
93,473	Health and Environmental Services	104,870	115,060
<u>149,481</u>	<b>TOTAL EXPENDITURE</b>	<u>157,390</u>	<u>165,960</u>
<b>INCOME</b>			
(149,481)	Fees and Charges - Licences	(142,390)	(163,930)
0	Taxi Licencing and CRB Checks	(15,000)	(2,030)
0	Contribution from Reserve	(15,000)	(2,030)
<u>0</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>0</u>	<u>0</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>ACTION ON DOGS</b>			
EXPENDITURE			
	Supplies and services		
570	Veterinary Costs	0	0
8,093	Other - Kennelling	13,000	13,000
Central Department and Support Services			
	Community and Customer Services	0	0
1,622	Corporate Services	1,300	660
23,854	Health and Environmental Services	19,570	10,570
<u>34,139</u>	<b>TOTAL EXPENDITURE</b>	<u>33,870</u>	<u>24,230</u>
INCOME			
(1,594)	Charges For Services	(1,580)	(1,580)
<u>32,545</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>32,290</u>	<u>22,650</u>
<b>MISCELLANEOUS ENVIRONMENTAL HEALTH SERVICES</b>			
EXPENDITURE			
0	Animal Welfare	0	0
(1,931)	Abandoned Vehicles (net)	(2,000)	(1,000)
120	Clearance of Private Sewers	1,750	1,750
3,998	Dangerous Buildings	7,030	4,980
3,463	National Assistance Act Burials (net)	0	0
	Sampling of Food, Drugs, Asbestos, Water etc. (net)	0	0
1,153	Swavesey Byways (net)	780	1,280
840	Zoo and Wild Animal Licensing	22,100	9,610
25,563	Health Promotion (net)	35,000	35,000
33,986	HECA	19,510	14,910
15,300	Miscellaneous Licensing Provisions	25,820	30,900
16,113			
<u>98,605</u>	<b>TOTAL EXPENDITURE</b>	<u>109,990</u>	<u>97,430</u>
Fees and Charges - Licences			
(4,013)	Animal Welfare	(2,420)	(2,500)
0	Zoo and Wild Animal	(2,100)	0
(8,192)	Miscellaneous Licensing Provisions	(4,900)	(8,150)
<u>86,400</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>100,570</u>	<u>86,780</u>
Central, Departmental and Support Services - Incorporated Within the Above Figures			
3,998	Dangerous Buildings	7,030	4,980
25,563	Zoo and Animal Licensing	20,180	9,610
15,300	HECA	15,210	10,610
16,113	Miscellaneous Licensing Provisions	25,820	37,510
<u>60,974</u>		<u>68,240</u>	<u>62,710</u>
<b>MOBILE WARDEN SCHEMES</b>			
EXPENDITURE			
17,900	Miscellaneous	18,200	18,550
Central Departmental & Support Services			
3,421	Community & Customer Services	3,240	0
198	Corporate Services	200	180
1,445	Affordable Homes	1,450	1,460
2,198	Health and Environmental Services	0	6,380
0	Planning and New Communities	0	50
<u>25,162</u>	<b>TOTAL EXPENDITURE carried to Portfolio Summary</b>	<u>23,090</u>	<u>26,620</u>

## Cost Centre Managers for Environmental Services

### Services

	<u>Cost Centre Manager</u>
Awarded Watercourses	P Matthews
Environmental Health General	S Walford
Footway Lighting	P Quigley
Food Safety	S Walford
Pests Act	P Quigley
Waste Management, Street Cleansing and Envirocrime Enforcement Strategy	P Quigley
Refuse Collection and Recycling Service	S Harwood-Clark
Street Cleansing Service	S Harwood-Clark
Environmental Protection	S Walford
Emergency Planning	M Hill
Action on Dogs	P Quigley
Licensing Act 2003 and Gambling Act 2005	M Bebbington
Taxi Licencing	M Bebbington
Miscellaneous Services :	
Animal Welfare	S Walford
Abandoned Vehicles	P Quigley
Clearance of Private Sewers	S Walford
Dangerous Buildings	A Beyer
National Assistance Act Burials	S Walford
Sampling of Food, Drugs, etc.	S Walford
Swavesey Byways	P Matthews
Zoo and Wild Animal Licencing	S Walford
Health Promotions	I Green
HECA	I Green
Miscellaneous Licencing Provisions	M Bebbington
Mobile Wardens Scheme	G Barron

Actual 2012/2013 £	<b>HOUSING PORTFOLIO HOUSING REVENUE ACCOUNT</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>EXPENDITURE</b>		
	Premises Related Expenses		
14,050	Rents Rates etc.	5,000	5,000
2,531,063	Administration (Net Expenditure)	3,022,940	3,024,940
	Support Services (Net Expenditure)		
276,716	Sheltered Housing	170,650	388,760
(2,669)	Alarms	(980)	450
87,060	Flats - Communal Areas	82,990	64,550
122,097	Outdoor Maintenance	119,610	124,700
(3,518)	Sewage	1,790	1,700
222,257	Tenant Participation	319,250	316,220
64,835	New Homes Programme	211,330	127,360
	Other Expenditure		
1,340	Registration of HRA Land	1,500	1,000
3,394,643	Contribution to Housing Repairs Account	3,307,800	3,994,400
58,524	Provision for Bad or Doubtful Debts	131,000	100,000
6,908	Deficit re Building Maint. Contractor (DLO)	0	0
0	Discretionary Housing Benefit Payments	0	50,000
	Unallocated Recharges		
0	Unallocated Vacancy Saving	(50,000)	(50,000)
326,100	Corporate Management	339,350	285,100
77,540	Democratic Representation Charge	80,960	79,660
27,050	Treasury Management Charge	28,840	29,940
18,050	Equality and Diversity	17,540	19,000
4,500,000	Transfer to/(from) Reserves	2,500,000	1,000,000
	Capital Charges		
7,192,805	Interest on Self Finance Debt	7,192,800	7,192,800
1,668,336	Revenue Funding of Capital Expenditure	4,068,310	6,346,840
5,512,300	Net Depreciation	5,541,800	5,658,500
<u>26,095,486</u>	<b>TOTAL EXPENDITURE</b>	<u>27,092,480</u>	<u>28,760,920</u>
	<b>INCOME</b>		
(25,433,115)	Gross Rent Income from Dwellings	(26,490,000)	(28,000,000)
(385,211)	Other Income	(360,000)	(350,000)
<u>(25,818,326)</u>	<b>TOTAL INCOME</b>	<u>(26,850,000)</u>	<u>(28,350,000)</u>
277,160	<b>Net Cost of Services</b>	242,480	410,920
(14,678)	Interest Receivable	(68,000)	(37,000)
<u>262,482</u>	<b>Deficit/(Surplus) for the year</b>	<u>174,480</u>	<u>373,920</u>
(2,689,958)	Working Balance brought forward 1st April	(2,721,870)	(2,407,800)
(2,427,476)	Working Balance carried forward 31st March	(2,547,390)	(2,033,880)
(3,500,000)	Investment/Repayment Reserve at 31st March	(5,000,000)	(7,000,000)
(1,000,000)	Self Insurance Reserve at 31st March	(1,000,000)	(1,000,000)
	Analysis of Total Net Expenditure		
(3,124,436)	Net Direct Income (including recharges to/from GF)	(3,505,910)	(3,225,890)
448,740	Unallocated Recharges	416,690	363,700
2,938,178	Recharges from Staffing and Overhead Accounts	3,263,700	3,236,110
<u>262,482</u>		<u>174,480</u>	<u>373,920</u>

Actual 2012/2013 £	<b>HOUSING REVENUE ACCOUNT REPAIRS A/C</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>EXPENDITURE</b>		
	<b>Maintenance and Improvements - Capital Funded</b>		
251,120	Change of Tenancies - Capital	465,000	488,250
0	Cyclical & Minor Works - Capital	0	
362,447	Rewiring	500,000	525,000
2,214,466	Heating New & Replacement	2,200,000	2,310,000
1,328,626	Insulation	1,500,000	1,575,000
0	Improvements to Non-traditional Houses	100,000	1,100,000
35,471	Estate Roads, Paths, Fencing and Lighting	75,000	78,750
48,120	Parking Facilities	75,000	78,750
116,187	Garage Refurbishment Scheme	100,000	120,000
86,591	UPVC Windows and Doors	100,000	250,000
176,035	Re-roofing	200,000	210,000
1,533,339	Kitchen & Bathroom Replacement	1,300,000	1,500,000
37,804	Full Refurbishment	259,000	400,000
0	Asbestos Removal	30,000	31,500
4,152	New Foundations etc.	0	50,000
1,306	Water/Drainage Upgrades	20,000	21,000
564,842	Disabled Adaptations	800,000	840,000
28,034	Fire and Extreme Weather	0	0
<u>6,788,540</u>	<b>Total Maintenance and Improvements - Capital Funded</b>	<u>7,724,000</u>	<u>9,578,250</u>
	<b>Non Response Maintenance - Revenue Funded</b>		
600	Internal Paintwork	20,000	40,000
465,772	Cyclical Works - Revenue	500,000	525,000
319,720	Heating Service Contracts	400,000	420,000
281,313	Asbestos Surveys/Removals	110,000	115,500
226,213	Thermostat & other Electrical Surveys	120,000	126,000
1,285	Water/Drainage	5,000	5,250
20,337	Garden Works	46,000	48,300
51,827	Specialist Investigations	30,000	150,000
0	Properties Awaiting Sale	7,000	7,350
0	Compensation for Tenants Improvements	13,000	13,650
0	Fire and Extreme Weather	15,000	15,750
<u>1,367,067</u>	<b>Total Maintenance and Improvements - Revenue Funded</b>	<u>1,266,000</u>	<u>1,466,800</u>
<u>8,155,607</u>	<b>Balance carried forward</b>	<u>8,990,000</u>	<u>11,045,050</u>

Actual 2012/2013 £	<b>HOUSING REVENUE ACCOUNT REPAIRS A/C</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
<u>8,155,607</u>	Balance brought forward	<u>8,990,000</u>	<u>11,045,050</u>
	Responsive Repairs - Revenue Funded		
478,759	Change of Tenancies	700,000	770,000
1,133,446	Internal Works	840,000	1,121,800
25,164	Maintenance of Disabled Adaptions	40,000	44,000
554,734	External Works	560,000	660,000
734	Pest Control	1,000	1,000
0	Right to Repair	800	800
<u>2,192,837</u>	Total Responsive Repairs - Revenue Funded	<u>2,141,800</u>	<u>2,597,600</u>
<u>10,348,444</u>	<b>TOTAL EXPENDITURE</b>	<u>11,131,800</u>	<u>13,642,650</u>
	<b>INCOME</b>		
(3,394,643)	Transfer from Housing Revenue Account	(3,307,800)	(3,994,400)
90,116	Depreciation Reserve	(5,237,840)	(4,899,910)
(109,850)	Capital Grants & Contributions	(400,000)	(50,000)
(6,768,806)	Capital Expenditure funded from Revenue	(2,086,160)	(4,628,340)
(165,261)	Revenue Grants and Contributions	(100,000)	(70,000)
<u>(10,348,444)</u>	<b>TOTAL INCOME</b>	<u>(11,131,800)</u>	<u>(13,642,650)</u>
	<b>REPAIRS ADMINISTRATION</b>		
	<b>EXPENDITURE</b>		
	Direct Employee Expenses		
4,338	Liabilities re Former Employees	4,600	4,700
	Supplies and Services		
0	Procurement Framework	0	9,500
12,782	Repairs IT systems	10,000	5,000
0	Mears Apprentices	0	18,000
488	Legal Advice	5,000	5,000
	Central, Departmental and Support Services - Revenue		
0	Chief Officers	0	2,490
95,200	Corporate Services	87,710	98,670
608,799	Affordable Homes	710,730	819,020
1,687	Health & Environmental Services	1,730	1,670
43,300	Central, Departmental and Support Services - Capital	44,980	52,820
<u>766,594</u>	<b>TOTAL REPAIRS ADMINISTRATIVE EXPENDITURE</b>	<u>864,750</u>	<u>1,016,870</u>
(43,300)	Depreciation Reserve	(44,980)	(52,820)
<u>723,294</u>		<u>819,770</u>	<u>964,050</u>

Actual 2012/2013 £	<b>HOUSING REVENUE ACCOUNT GENERAL ADMINISTRATION</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>EXPENDITURE</b>		
	Premises Related Expenses		
24,685	Rent, Rates, etc.	40,000	80,000
	Supplies and Services		
	Services		
350	Legal Fees	16,000	5,000
21,104	Bank Charges	20,000	20,000
12,295	Valuation	20,000	20,000
	Miscellaneous Expenses		
	Payments to Tenants re Management Moves		
250	to Smaller Properties	50,000	50,000
8,050	for Redevelopment	150,000	50,000
39,105	Service Improvement	50,000	50,000
2,673	New Tenant Support Scheme	5,000	5,000
4,450	Tenant Survey	5,000	0
0	Tenants Handbook	1,000	1,000
588	Other	0	0
	Central, Departmental and Support Services		
0	Chief Officers	0	14,920
0	Health and Environmental Services	5,680	5,890
430,345	Corporate Services	424,340	404,040
1,020,925	Affordable Homes	1,159,490	1,091,810
	Departmental Administration		
163,040	- Choice Based Lettings	153,200	156,800
35,120	- Housing Advisory Service	32,810	33,700
55,959	Recharge from Sheltered Housing	76,800	81,000
<u>1,818,939</u>	<b>TOTAL EXPENDITURE</b>	<u>2,209,320</u>	<u>2,069,160</u>
	<b>INCOME</b>		
(7,226)	Fees and Charges	(2,000)	(4,000)
(3,944)	Contribution from General Fund	(4,150)	(4,270)
<u>1,807,769</u>	<b>GENERAL ADMINISTRATION NET EXPENDITURE</b>	<u>2,203,170</u>	<u>2,060,890</u>
	<b>TOTAL ADMINISTRATION EXPENDITURE</b>		
723,294	Repairs Administration	819,770	964,050
1,807,769	General Administration	2,203,170	2,060,890
<u>2,531,063</u>	<b>NET EXPENDITURE carried to HRA Summary</b>	<u>3,022,940</u>	<u>3,024,940</u>

Actual 2012/2013 £	<b>HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>SHELTERED HOUSING</b>		
	EXPENDITURE		
	Employees		
	Salaries		
640,242	Sheltered Housing Officers	638,000	684,000
	Wages		
52,768	Cleaning	61,200	61,800
2,164	Appointment of New Staff	5,300	2,100
51,213	Agency Staff	0	0
	Premises Related Expenses		
15,788	Rents	0	0
	Repairs and Maintenance		
72,160	Buildings	79,500	79,500
11,339	Smoke Detector Maintenance	15,000	15,000
25,062	Maintenance of Security Systems	16,500	16,500
30,470	Grass Cutting	29,300	30,000
32,964	Other Outdoor Maintenance	45,000	46,100
91,263	Energy Costs	80,500	82,500
13,006	NNDR & Council Tax	11,800	12,000
14,342	Water Services	15,000	15,360
	Cleaning and Domestic Supplies		
3,079	Consumable Supplies	4,000	4,000
8,765	Cleaning	10,000	10,000
5,522	Communal Room Insurance	5,300	3,830
	Transport Related Expenses		
49,463	Car Allowances	68,000	60,000
	Supplies and Services		
10,557	Alarms - Replacement	5,000	5,000
101,689	- Running Costs	102,900	108,000
35,249	Equipment & Furniture	60,000	60,000
	Agency & Contracted Services		
67,480	Agency Payments	0	0
	Communications and Computing		
866	Postages	500	500
28,744	Telephones & Pagers (net)	48,500	50,000
11,711	Computer Equipment	7,000	12,000
	Expenses		
8,120	Sheltered Housing Officer - Training	23,900	24,000
4,134	Miscellaneous Expenses	2,500	3,000
0	Contribution - Services for Older People	4,600	4,600
700	Subscriptions to Professional Bodies	670	670
<hr/> 1,388,860	Balance carried forward	<hr/> 1,339,970	<hr/> 1,390,460



Actual 2012/2013 £	<b>HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>SHELTERED HOUSING</b>		
	EXPENDITURE Continued		
1,388,860	Balance brought forward	1,339,970	1,390,460
	Central, Departmental and Support Services - Revenue		
60,861	Corporate Services	59,150	52,180
211,378	Affordable Homes	172,930	156,220
181	Central, Departmental and Support Services - Capital	180	5,770
	Capital Financing Costs		
59,307	Communal Area Improvements	300,000	700,000
<u>1,720,587</u>	<b>TOTAL EXPENDITURE</b>	<u>1,872,230</u>	<u>2,304,630</u>
	INCOME		
	Fees and Charges		
(1,075,060)	Service Charge	(990,000)	(760,000)
(8,586)	Other	(10,000)	(10,000)
(210,000)	SP Grant	(270,000)	(302,000)
(19,470)	Contribution from General Fund	(16,100)	(16,100)
(83,939)	Recharge from Other Cost Centres	(115,300)	(122,000)
<u>(1,397,055)</u>	<b>TOTAL INCOME</b>	<u>(1,401,400)</u>	<u>(1,210,100)</u>
<u>323,532</u>	<b>NET EXPENDITURE</b>	<u>470,830</u>	<u>1,094,530</u>
(46,816)	Depreciation Reserve	(300,180)	(705,770)
<u>276,716</u>	<b>NET EXPENDITURE carried to HRA Summary</b>	<u>170,650</u>	<u>388,760</u>
	<b>OTHER ALARM SYSTEMS</b>		
	EXPENDITURE		
	Supplies and Services		
	Alarm Systems		
24,778	- Purchase	50,000	20,000
33,652	- Repair & Maintenance	32,000	36,000
	Miscellaneous Expenses		
0	Contribution - Services for Older People	2,000	2,000
	Central Departmental and Support Services		
2,502	Corporate Services	2,600	3,340
123,308	Affordable Homes	139,520	170,920
<u>184,241</u>		<u>226,120</u>	<u>232,260</u>
	INCOME		
(197,580)	Fees and Charges	(231,000)	(230,000)
10,670	Contribution to/(from) General Fund	3,900	(1,810)
<u>(186,910)</u>		<u>(227,100)</u>	<u>(231,810)</u>
<u>(2,669)</u>	<b>NET SURPLUS carried to HRA Summary</b>	<u>(980)</u>	<u>450</u>

Actual 2012/2013 £	<b>HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES Continued</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>FLATS - COMMUNAL AREAS</b>		
	EXPENDITURE		
	Premises Related Expenditure		
40,928	Repairs and Maintenance	17,940	11,470
0	Major Works	75,000	30,000
5,058	Energy Costs	5,000	5,500
	Other		
11,626	Insurance	14,300	14,700
	Central Departmental and Support Services		
10,937	Corporate Services	13,070	5,080
4,552	Health & Environmental Services	4,700	3,910
58,884	Affordable Homes	61,980	55,450
<u>131,986</u>		<u>191,990</u>	<u>126,110</u>
	INCOME		
(44,926)	Fees and Charges	(34,000)	(31,560)
0	Depreciation Reserve	(75,000)	(30,000)
<u>87,060</u>	NET EXPENDITURE carried to HRA Summary	<u>82,990</u>	<u>64,550</u>
	<b>OUTDOOR MAINTENANCE</b>		
	EXPENDITURE		
	Premises Related Expenses		
	Repairs and Maintenance		
	Other Housing Sites		
78,000	Grass Cutting	68,000	69,000
90,492	Other	92,860	94,860
	Central, Departmental and Support Services		
0	Chief Officer	0	1,240
7,065	Corporate Services	7,280	6,140
3,946	Planning and New Communities	3,690	3,540
74,525	Affordable Homes	71,590	85,930
11,099	Health and Environmental Services	10,990	10,370
<u>265,127</u>	TOTAL EXPENDITURE	<u>254,410</u>	<u>271,080</u>
	INCOME		
(137,600)	Contribution from General Fund	(129,500)	(140,600)
(5,430)	Other Income	(5,300)	(5,780)
<u>(143,030)</u>	TOTAL INCOME	<u>(134,800)</u>	<u>(146,380)</u>
<u>122,097</u>	NET EXPENDITURE carried to HRA Summary	<u>119,610</u>	<u>124,700</u>

Actual 2012/2013 £	<b>HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES Continued</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>SEWAGE DISPOSAL &amp; CESSPOOL EMPTYING</b>		
	EXPENDITURE		
	Premises Related Expenses		
2,600	Repairs and Maintenance	5,000	5,000
0	Recharge from Cesspool Emptying A/c	500	200
	Energy Costs		
281	Electricity	800	600
32,222	Water Services	32,850	41,000
	Miscellaneous Expenses		
145	Other	300	300
	Central Departmental and Support Services		
396	Corporate Services	390	360
10,360	Affordable Homes	9,950	8,240
<u>46,004</u>	<b>TOTAL EXPENDITURE</b>	<u>49,790</u>	<u>55,700</u>
	INCOME		
(49,522)	Fees and Charges	(48,000)	(54,000)
<u>(3,518)</u>	<b>NET EXPENDITURE carried to HRA Summary</b>	<u>1,790</u>	<u>1,700</u>
	<b>TENANT PARTICIPATION</b>		
	EXPENDITURE		
	Premises Related Expenses		
822	Other	20,000	20,000
	Miscellaneous Expenses		
24,367	Support for Tenant Groups	60,000	60,000
14,329	Tenants Reports & Newsletters	17,000	17,000
391	Best Kept Garden Awards	2,000	2,000
0	Subscriptions	1,900	1,900
0	Consultation	5,000	5,000
	Central Departmental and Support Services		
0	Chief Officer	0	6,210
4,730	Corporate Services	5,120	11,690
149,638	Affordable Homes	169,730	152,420
27,980	Recharges from Sheltered Housing	38,500	40,000
<u>222,257</u>	<b>NET EXPENDITURE carried to HRA Summary</b>	<u>319,250</u>	<u>316,220</u>
	<b>NEW HOMES PROGRAMME</b>		
	EXPENDITURE		
	Expenses		
4,013	Legal Fees	20,000	10,000
2,866	Architects Fees	40,000	40,000
10,915	Other	10,000	13,000
	Central, Departmental and Support Services		
1,979	Corporate Services	56,800	4,060
45,062	Affordable homes	84,530	60,300
<u>64,835</u>	<b>TOTAL EXPENDITURE carried to HRA Summary</b>	<u>211,330</u>	<u>127,360</u>

Actual 2012/2013 £	<b>HOUSING PORTFOLIO HOUSING GENERAL FUND</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
<b>NET EXPENDITURE SUMMARY</b>			
	Loans for House Repair, Purchase and Improvement	7,310	2,800
7,044	Housing Association Support	67,620	59,600
39,806	Homelessness	394,210	412,800
386,784	Lettings & Advisory Service	289,180	277,250
287,250	Shopping Car Parks	0	0
101	Strategic Housing	120,980	130,130
105,089	Sub-Regional Homelink Service	0	0
0	Equality & Diversity	70,160	56,980
54,138	Travellers Sites - Whaddon & Milton	46,730	47,610
38,454	Improvement Grants	67,590	71,750
93,258	General Fund Sheltered Properties	91,320	102,520
96,349	Recharge from/(to) HRA		
	- Outdoor Maintenance	129,500	140,600
137,600	- Sheltered Housing	16,100	16,100
19,470	- Piper Lifeline Alarms	(3,900)	1,810
(10,670)	- Service Strategy and Regulation	4,150	4,270
3,944			
<u>1,258,617</u>	<b>TOTAL NET EXPENDITURE</b>	<u>1,300,950</u>	<u>1,324,220</u>
<b>Analysis of Total Net Expenditure</b>			
(14,474)	Net Direct Costs (including Recharges from HRA)	12,750	24,510
70,922	Capital Charge - Depreciation	70,920	74,120
1,202,169	Recharges from Staffing and Overhead Accounts	1,217,280	1,225,590
<u>1,258,617</u>		<u>1,300,950</u>	<u>1,324,220</u>

Actual 2012/2013 £	<b>HOUSING GENERAL FUND LOANS FOR HOUSE PURCHASE, REPAIR AND IMPROVEMENT</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>EXPENDITURE</b>		
	Premises Related Expenses		
265	Premises Insurance	270	10
	Agency Services		
0	DSS Mortgage Collection Service	20	10
5,359	Mortgage Management Service	5,450	0
	Central, Departmental and Support Services		
1,420	Corporate Services	1,620	2,760
0	Affordable Homes	0	20
<u>7,044</u>	<b>TOTAL EXPENDITURE</b>	<u>7,360</u>	<u>2,800</u>
	<b>INCOME</b>		
0	Commission	(50)	0
<u>0</u>	<b>TOTAL INCOME</b>	<u>(50)</u>	<u>0</u>
<u>7,044</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>7,310</u>	<u>2,800</u>
	 <b>HOUSING ASSOCIATION SUPPORT</b>		
	<b>EXPENDITURE</b>		
	Supplies and Services		
1,920	Valuations	5,000	5,000
	Central Departmental and Support Services		
3,178	Corporate Services	3,300	3,280
36,572	Affordable Homes	64,320	56,320
<u>41,670</u>	<b>TOTAL EXPENDITURE</b>	<u>72,620</u>	<u>64,600</u>
	<b>INCOME</b>		
(1,864)	Contributions	(5,000)	(5,000)
<u>39,806</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>67,620</u>	<u>59,600</u>
	 <b>HOMELESSNESS</b>		
	<b>EXPENDITURE</b>		
	Agency and Contracted Services		
152,324	Payments for Accommodation	130,000	120,000
10,861	Storage of Household Goods etc.	10,000	10,000
	Other		
51,825	Private Renting Service	60,000	70,000
18,157	Homelessness Strategy Fund - Prevention Measures	30,000	30,000
10,500	Grants to Organisations	10,700	10,900
3,800	Provision for Bad or Doubtful Debts	0	1,000
	Central, Departmental and Support Services		
16,042	Corporate Services	12,990	12,760
249,697	Affordable Homes	230,350	242,940
0	Health and Environmental Services	170	200
<u>513,206</u>	<b>TOTAL EXPENDITURE</b>	<u>484,210</u>	<u>497,800</u>
	<b>INCOME</b>		
(55,167)	Government Grant	(70,000)	(70,000)
(71,255)	Other Net Contributions	(20,000)	(15,000)
<u>386,784</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>394,210</u>	<u>412,800</u>

Actual 2012/2013 £	<b>HOUSING GENERAL FUND LETTINGS &amp; ADVISORY SERVICE</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>EXPENDITURE</b>		
	Miscellaneous Expenses		
17,655	Contribution to Regional CBL Expenditure	10,000	10,500
35,048	Advertising, etc.	39,000	31,000
	Central, Departmental and Support Services		
14,663	Corporate Services	9,890	6,990
427,927	Affordable Homes	421,300	427,260
<u>495,293</u>	<b>TOTAL EXPENDITURE</b>	<u>480,190</u>	<u>475,750</u>
	<b>INCOME</b>		
(9,883)	Fees and Charges	(5,000)	(8,000)
(198,160)	Recharge to Other Services	(186,010)	(190,500)
<u>287,250</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>289,180</u>	<u>277,250</u>
	<b>SHOPPING CAR PARKS</b>		
	<b>EXPENDITURE</b>		
	Premises Related Expenses		
101	Rates	0	0
<u>101</u>	<b>TOTAL EXPENDITURE carried to Portfolio summary</b>	<u>0</u>	<u>0</u>
	<b>STRATEGIC HOUSING</b>		
	<b>EXPENDITURE</b>		
	Expenses		
4,175	Contribution to Housing Market Assessment	4,180	4,180
2,000	Other Contributions	2,000	8,500
	Central, Departmental and Support Services		
3,164	Corporate Services	3,280	10,000
9,773	New Communities & Planning	9,580	11,770
72,822	Affordable Homes	78,610	83,980
13,155	Health and Environmental Services	23,330	11,700
<u>105,089</u>	<b>TOTAL EXPENDITURE carried to Portfolio Summary</b>	<u>120,980</u>	<u>130,130</u>

Actual 2012/2013 £	<b>HOUSING GENERAL FUND SUB REGIONAL HOMELINK SERVICE</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>EXPENDITURE</b>		
	Supplies & Services		
2,863	Miscellaneous	35,000	5,000
	Central, Departmental and Support Services		
3,166	Corporate Services	3,160	2,870
125,246	Affordable Homes	116,190	112,210
<u>131,275</u>	<b>TOTAL EXPENDITURE</b>	<u>154,350</u>	<u>120,080</u>
	<b>INCOME</b>		
(123,630)	Recharges to Other Organisations	(144,350)	(109,580)
(7,645)	Recharges to Other Services	(10,000)	(10,500)
<u>(131,275)</u>	<b>TOTAL INCOME</b>	<u>(154,350)</u>	<u>(120,080)</u>
<u>0</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>0</u>	<u>0</u>
	<b>EQUALITY &amp; DIVERSITY</b>		
	<b>EXPENDITURE</b>		
	Supplies & Services		
1,639	Miscellaneous	5,000	5,000
	Central Departmental & Support Services		
230	Chief Officers	0	0
77,997	Corporate Services	79,060	78,980
3,555	Health and Environmental Services	3,640	0
<u>83,421</u>	<b>TOTAL EXPENDITURE</b>	<u>87,700</u>	<u>83,980</u>
	<b>INCOME</b>		
(11,233)	Contribution From Other Local Authorities	0	(8,000)
(18,050)	less recharge to Housing Revenue Account	(17,540)	(19,000)
<u>54,138</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>70,160</u>	<u>56,980</u>

Actual 2012/2013 £	<b>HOUSING GENERAL FUND TRAVELLERS SITES- WHADDON &amp; MILTON</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>EXPENDITURE</b>		
	Premises Related Expenses		
4,648	Repair and Maintenance of Buildings and Grounds	35,020	34,820
508	Electricity	700	880
5,037	Water Services	6,200	6,600
152	Insurance	150	150
	Supplies and Services		
94	Miscellaneous Expenses	500	1,000
5,986	Equipment	7,760	9,260
	Agency, Contracted Services and Transfer Payments		
41,449	Cambridgeshire County Council	0	0
	Central, Departmental and Support Services		
2,994	Corporate Services	3,140	3,160
76,332	Affordable Homes	86,400	87,240
0	Health and Environmental Services	360	400
<b>137,200</b>	<b>TOTAL EXPENDITURE</b>	<b>140,230</b>	<b>143,510</b>
	<b>INCOME</b>		
(89,307)	Rents	(87,300)	(89,600)
(9,439)	Recoverable Charges	(6,200)	(6,300)
<b>38,454</b>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<b>46,730</b>	<b>47,610</b>
	<b>IMPROVEMENT GRANTS ETC</b>		
	<b>EXPENDITURE</b>		
	Supplies and Services		
9,445	Miscellaneous	1,000	1,000
	Central, Departmental and Support Services		
8,454	Corporate Services	9,090	7,760
52,822	Affordable Homes	55,050	57,880
2,960	Health and Environmental Services	2,450	5,110
<b>73,681</b>	<b>TOTAL EXPENDITURE</b>	<b>67,590</b>	<b>71,750</b>
	<b>INCOME</b>		
19,577	Share of HIA Partnership Surplus	0	0
<b>93,258</b>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<b>67,590</b>	<b>71,750</b>
	<b>HOUSING GENERAL FUND GENERAL FUND SHELTERED PROPERTIES</b>		
Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>EXPENDITURE</b>		
	Premises Related Expenses		
463	Insurance	400	400
0	Council Tax	0	8,000
	Supplies and Services		
196,544	Miscellaneous Expenses	200,000	200,000
	Capital Charges		
70,922	Depreciation	70,920	74,120
<b>267,929</b>	<b>TOTAL EXPENDITURE</b>	<b>271,320</b>	<b>282,520</b>
	<b>INCOME</b>		
(171,580)	Service Charges	(180,000)	(180,000)
<b>96,349</b>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<b>91,320</b>	<b>102,520</b>



**Cost Centre Managers for Housing Portfolio**

**Cost Centre  
Manager**

**Services**

**Housing Revenue Account**

Housing Repairs and Maintenance	A Goddard
Administrative Expenses	A Goddard
Rents	P Bird
Sheltered Housing	T Cassidy
Other Alarm Systems	T Cassidy
Flats - Communal Areas	A Goddard
Outdoor Maintenance	A Goddard
Sewerage Disposal and Cesspool Emptying	A Goddard
Tenant Participation	S Newstead

**General Fund**

Loans for House Purchase Repair and Improvement	P Bird
Housing Association Support	S Newstead
Homelessness	S Carter/H Woods
Lettings and Advisory Service	S Carter/H Woods
Strategic Housing	S Newstead
Sub-Regional Homelink Service	S Carter/H Woods
Equality and Diversity	R May
Travellers Sites	A Goddard
Improvement Grants	S Newstead
General Fund Sheltered Properties	A Goddard

Actual 2012/2013 £	<b>NORTHSTOWE PORTFOLIO</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
<b>NET EXPENDITURE SUMMARY</b>			
75,179	Northstowe Viability Study	8,000	30,000
66,524	Consultancy	20,000	20,000
0	Transfer to Reserves	0	198,410
Central, Departmental and Support Services			
1,647	Corporate Services	1,830	8,100
146,724	Planning and New Communities	157,870	120,430
0	Health and Environmental Services	0	13,360
<u>290,074</u>	<b>TOTAL EXPENDITURE</b>	<u>187,700</u>	<u>390,300</u>
<b>INCOME</b>			
0	Section 106 Income	0	(60,000)
(95,000)	Fees	(125,000)	(275,000)
(158,809)	Cambridgeshire Horizons Grant - Salaries and On costs	0	0
(36,265)	Cambridgeshire Horizons Grant - Projects and Consultants	(8,000)	0
<u>0</u>	<b>TOTAL NET REVENUE EXPENDITURE</b> (carried to General Fund Summary)	<u>54,700</u>	<u>55,300</u>
<b>Analysis of Total Net Expenditure</b>			
(148,371)	Net Direct Costs	(105,000)	(86,590)
148,371	Recharges from Staffing and Overhead Accounts	159,700	141,890
<u>0</u>	<b>TOTAL NET REVENUE EXPENDITURE</b>	<u>54,700</u>	<u>55,300</u>

**Cost Centre Managers for Northstowe Portfolio**

**Cost Centre  
Manager**

**Services**

Northstowe

L Bowser

Actual 2012/2013 £	<b>PLANNING AND ECONOMIC DEVELOPMENT PORTFOLIO</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>NET EXPENDITURE SUMMARY</b>		
1,502,667	Development Control	1,676,830	1,626,320
93,482	Building Control Service	92,260	82,010
541	Open Space Agreement Cherry Hinton	0	0
184,425	Conservation	177,390	224,130
29,623	Museums	26,460	20,320
83,374	Economic Development	196,060	163,290
32,779	Tourism Initiatives	45,010	42,960
196,910	Travellers Issues (All Sites)	200,560	199,320
49,342	Illegal Encampments	31,320	26,050
<u>2,173,143</u>	<b>TOTAL NET EXPENDITURE</b> (carried to General Fund Summary)	<u>2,445,890</u>	<u>2,384,400</u>
	<b>Analysis of Total Net Expenditure</b>		
267,458	Direct Costs - Expenditure	387,810	322,160
50,155	Direct Costs - Transfers to Reserves	0	0
(1,360,375)	Direct Costs - Income from Fees & Charges	(1,172,630)	(1,323,330)
(59,111)	Direct Costs - Transfers from Reserves	(78,130)	(53,920)
(7,725)	Direct Costs - met by Housing & Planning Delivery Grant	(7,900)	(7,900)
<u>(1,109,598)</u>	Net Direct Costs	<u>(870,850)</u>	<u>(1,062,990)</u>
(241,635)	Recharges met by Housing & Planning Delivery Grant	(250,180)	7,900
16,073	Capital charges	16,070	15,360
3,508,303	Recharges from Staffing and Overhead Accounts	3,550,850	3,424,130
<u>2,173,143</u>		<u>2,445,890</u>	<u>2,384,400</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>DEVELOPMENT CONTROL</b>		
	EXPENDITURE		
	Transport Related Expenses		
0	Coach Expenses	370	370
	Services (Appendix)		
	Hired & Contracted Legal Services		
32,200	Appeals	25,970	25,970
0	Costs Awarded Against the Council	1,110	1,110
	Contracted Consultants		
3,739	D.C. Agricultural Appraisals	3,000	3,000
10,914	Advice on Current Applications	14,070	14,070
7,725	Archaeology Advisory Service	7,900	7,900
	Grants and Subscriptions		
0	Plan Vetting Group	1,600	0
	Miscellaneous Expenses		
15,257	Advertising	15,500	16,500
	Central, Departmental and Support Services		
0	Chief Officers	0	
226,534	Corporate Services	268,330	233,700
2,296,243	Planning and New Communities	2,271,890	2,147,320
6,848	Affordable Homes	7,330	4,130
135,005	Health & Environmental Services	122,010	154,080
	Capital Financing Costs		
16,073	Capital Charges	16,070	15,360
<u>2,750,538</u>	<b>TOTAL EXPENDITURE</b>	<u>2,755,150</u>	<u>2,623,510</u>
	INCOME		
0	Sales - Miscellaneous	(50)	(50)
(389)	Sales - Local Plan	(140)	(140)
(65,985)	Section 106 Costs Recoverable	(40,000)	(40,000)
(34,526)	Section 106 Administration Fees	(25,000)	(25,000)
0	Legal Costs Recoverable	(10,000)	(10,000)
(873,695)	Fees	(725,000)	(877,000)
(47,966)	Pre-application fees	(44,100)	(45,000)
(225,310)	Transfer from Planning Delivery Grant Reserves	(234,030)	0
<u>(1,247,871)</u>	<b>TOTAL INCOME</b>	<u>(1,078,320)</u>	<u>(997,190)</u>
<u>1,502,667</u>	<b>NET EXPENDITURE</b>	<u>1,676,830</u>	<u>1,626,320</u>
	carried to Portfolio summary		

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>BUILDING CONTROL SERVICE</b>			
EXPENDITURE			
Premises Related Expenditure			
	Services		
2,223	Engineering Consultants Fees	3,000	3,000
140	Other Local Authorities	1,000	1,000
Central, Departmental and Support Services			
31,143	Corporate Services	27,220	35,280
412,113	Planning and New Communities	425,940	382,120
<u>445,619</u>	<b>TOTAL EXPENDITURE</b>	<u>457,160</u>	<u>421,400</u>
INCOME			
(24,213)	Transfer from Reserves	(43,900)	(19,390)
0	Sale of Plans	(1,000)	0
(327,924)	Statutory / Local Fees	(320,000)	(320,000)
<u>(352,137)</u>	<b>TOTAL INCOME</b>	<u>(364,900)</u>	<u>(339,390)</u>
<u>93,482</u>	<b>NET EXPENDITURE</b>	<u>92,260</u>	<u>82,010</u>
carried to Portfolio summary			
Analysis of NET EXPENDITURE			
24,213	Fee - earning deficit/(surplus) for the year	43,900	19,390
(24,213)	Transfer from/to Reserves	(43,900)	(19,390)
0	Fee - earning (net)	0	0
93,482	Non Fee - earning for the year	92,260	82,010
<u>93,482</u>		<u>92,260</u>	<u>82,010</u>
<b>OPEN SPACE AGREEMENT CHERRY HINTON</b>			
EXPENDITURE			
Premises Related Expenses			
6,681	Maintenance of Grounds	6,140	6,140
<u>6,681</u>	<b>TOTAL EXPENDITURE</b>	<u>6,140</u>	<u>6,140</u>
INCOME			
(6,140)	Interest on Balances	(6,140)	(6,140)
<u>541</u>	<b>NET EXPENDITURE</b>	<u>0</u>	<u>0</u>
carried to Portfolio summary			

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>CONSERVATION</b>			
EXPENDITURE			
Premises Related Expenses			
13,055	Maintenance of Buildings & Grounds	13,840	5,600
1,971	Insurance	2,090	920
Supplies and Services			
6,000	Biodiversity Partnership	6,000	6,000
0	Conservation Awards - Publicity etc.	530	530
3,300	Environmental Records Centre	3,090	3,300
4,731	Consultancy	0	0
Central, Departmental and Support Services			
7,948	Corporate Services	7,960	8,520
171,568	Planning and New Communities	165,280	197,030
2,124	Affordable Homes	2,240	580
1,528	Health & Environmental Services	1,610	1,650
<u>212,225</u>	<b>TOTAL EXPENDITURE</b>	<u>202,640</u>	<u>224,130</u>
INCOME			
(3,750)	Other Recoverable Charges(Duxford Chapel)	(1,200)	0
(24,050)	Transfer from Reserves (HPDG)	(24,050)	0
<u>(27,800)</u>	<b>TOTAL INCOME</b>	<u>(25,250)</u>	<u>0</u>
<u>184,425</u>	<b>TOTAL NET EXPENDITURE (excluding capital grants) carried to Portfolio Summary</b>	<u>177,390</u>	<u>224,130</u>
<b>MUSEUMS</b>			
EXPENDITURE			
Supplies and Services			
23,500	Grants	20,500	15,650
Central, Departmental and Support Services			
6,123	Planning and New Communities	5,960	4,390
0	Corporate Services	0	280
<u>29,623</u>	<b>NET REVENUE EXPENDITURE carried to Portfolio Summary</b>	<u>26,460</u>	<u>20,320</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>ECONOMIC DEVELOPMENT</b>			
EXPENDITURE			
Services			
9,404	Business Engagement	10,600	10,600
7,215	Business Support	10,000	10,000
1,338	Economic Growth	10,000	10,000
Grants and Subscriptions			
0	Improve Digital Infrastructure	50,000	0
7,500	Local Partnerships	17,500	17,500
0	Additional Officer for the Meeting Business Need Project	0	0
0	Transfer to Reserves	0	0
Central, Departmental and Support Services			
302	Corporate Services	200	3,360
54,771	Planning and New Communities	94,850	60,640
2,844	Health & Environmental Services	2,910	51,190
<u>83,374</u>	<b>TOTAL EXPENDITURE</b>	<u>196,060</u>	<u>163,290</u>
INCOME			
0	East of England International	0	0
0	Transfer from Reserves	0	0
<u>0</u>	<b>TOTAL INCOME</b>	<u>0</u>	<u>0</u>
<u>83,374</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>196,060</u>	<u>163,290</u>
<b>TOURISM INITIATIVES</b>			
EXPENDITURE			
Supplies & Services			
25,000	Grants and Subscriptions		
	Tourism Initiatives	26,000	25,000
Central Departmental and Support Services			
2,112	Corporate Services	2,130	520
5,667	Planning and New Communities	16,880	6,550
0	Health and Environmental Services	0	10,890
<u>32,779</u>	<b>TOTAL EXPENDITURE carried to Portfolio Summary</b>	<u>45,010</u>	<u>42,960</u>



Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>TRAVELLERS ISSUES (ALL SITES)</b>			
<b>EXPENDITURE</b>			
	Supplies and Services		
73,830	Enforcement Action including Injunctions	138,000	138,000
50,155	Transfer to Reserves	0	0
	Central, Departmental and Support Services		
0	Chief Officers	0	0
0	Community & Customer Services	0	0
21,194	Corporate Services	22,040	19,800
66,345	Planning and New Communities	31,580	65,030
8,549	Affordable Homes	8,850	11,020
0	Health & Environmental Services	0	0
0	Enforcement Officer	34,320	0
11,735	Other Recoverable Charges	0	0
<u>231,808</u>	<b>TOTAL EXPENDITURE</b>	<u>234,790</u>	<u>233,850</u>
	carried to Portfolio Summary		
<b>INCOME</b>			
	Transfer from Reserves		
(34,898)	Enforcement Officer	(34,230)	(34,530)
<u>(34,898)</u>	<b>TOTAL INCOME</b>	<u>(34,230)</u>	<u>(34,530)</u>
<u>196,910</u>	<b>NET EXPENDITURE</b>	<u>200,560</u>	<u>199,320</u>
	carried to Portfolio Summary		
<b>ILLEGAL ENCAMPMENTS</b>			
<b>EXPENDITURE</b>			
	Central, Departmental and Support Services		
3,120	Affordable Homes	3,400	2,920
46,222	Health and Environmental Services	27,920	23,130
<u>49,342</u>	<b>NET REVENUE EXPENDITURE</b> carried to	<u>31,320</u>	<u>26,050</u>
	Portfolio Summary		

**Cost Centre Managers for Planning and Economic Development Portfolio**

**Cost Centre  
Manager**

**Services**

Development Control  
Building Control Service  
Open Spaces Agreement Cherry Hinton  
Footpath Diversions  
Conservation  
Museums  
Economic Development  
Tourism Initiatives  
Travellers Issues  
Illegal Encampments

N Blazeby  
A. Beyer  
A Goddard  
F McMillan  
D Bevan  
D Bevan  
R Hales  
R Hales  
J Mills  
S Walford

Actual 2012/2013 £	<b>PLANNING POLICY AND LOCALISM PORTFOLIO</b>	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>NET EXPENDITURE SUMMARY</b>		
587,658	Growth Agenda/New Communities	627,540	524,650
735,064	Planning Policy	724,930	717,710
162,158	Community Development	172,080	181,210
150,243	Sports Development	149,030	151,750
126,464	Arts	130,140	8,050
38,553	Transport Initiatives & Policy	48,870	68,310
<u>1,800,140</u>	<b>TOTAL NET EXPENDITURE</b> (CARRIED TO General Fund Summary)	<u>1,852,590</u>	<u>1,651,680</u>
	Analysis of Total Net Expenditure		
172,585	Net Direct Costs	199,390	198,930
1,623,155	Recharges from Staffing and Overheads A/cs	1,653,200	1,452,750
4,400	Capital Charges	0	0
<u>1,800,140</u>		<u>1,852,590</u>	<u>1,651,680</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>GROWTH AGENDA</b>			
<b>EXPENDITURE</b>			
Services			
3,572	Consultancy	20,000	20,000
0	Orchard Park Improvements	0	0
0	Consultancy funded by English Partnership Grant	0	0
21,985	Grants (REFCUS)		
0	Provision for future resource requirements	0	195,000
Central Departmental and Support Services			
0	Chief Officers	0	0
26,415	Corporate Services	22,880	31,830
523,920	Planning and New Communities	575,420	386,370
986	Affordable Homes	1,040	2,680
58,920	Health and Environmental Services	57,520	83,770
Capital Financing Costs			
4,400	Capital Charges	0	0
<u>640,198</u>	<b>TOTAL EXPENDITURE</b>	<u>676,860</u>	<u>719,650</u>
<b>INCOME</b>			
(49,320)	Transfer from Reserves (HPDG - salaries and on costs)	(49,320)	0
0	Orchard Park Improvements - transfer from reserves	0	0
0	Transfer from reserves	0	0
0	Gallagher Estates - contribution to consultancy costs	0	0
(13)	Other Contributions	0	0
(3,207)	Charges for services	0	(195,000)
<u>587,658</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>627,540</u>	<u>524,650</u>
<b>PLANNING POLICY</b>			
<b>EXPENDITURE</b>			
Services			
37,210	Local Development Framework	0	0
4,175	Strategic Housing Market Assessment	5,000	4,200
7,033	Community Infrastructure Levy	15,000	0
0	County Research Service	0	7,500
0	Consultation Database	0	5,000
20,000	Local Plan	40,000	30,000
Central, Departmental and Support Services			
0	Chief Officers	0	0
25,763	Corporate Services	30,600	33,600
628,553	Planning and New Communities	619,320	598,200
5,486	Affordable Homes	5,410	5,800
44,688	Health and Environmental Services	37,450	33,410
<u>772,908</u>	<b>TOTAL EXPENDITURE</b>	<u>752,780</u>	<u>717,710</u>
<b>INCOME</b>			
(27,850)	Transfer from Reserves (HPDG)	(27,850)	0
(9,994)	Other Recoverable Charges	0	0
<u>735,064</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>724,930</u>	<u>717,710</u>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>COMMUNITY DEVELOPMENT</b>			
EXPENDITURE			
	Supplies and Services		
0	Community Development	0	0
10,218	Community Development Projects	22,000	30,000
	Central, Departmental and Support Services		
	Chief Officers	0	0
7,464	Corporate Services	6,870	5,900
138,395	Planning and New Communities	136,610	29,160
6,081	Affordable Homes	6,600	10,280
0	Health and Environmental Services	0	105,870
<u>162,158</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>172,080</u>	<u>181,210</u>
<b>SPORTS DEVELOPMENT</b>			
EXPENDITURE			
	Supplies and Services		
0	Sport Performers Grants	0	10,000
78,245	Sports Development Projects (net)	81,230	78,730
	Central, Departmental and Support Services		
3,011	Corporate Services	3,080	3,550
66,854	Planning and New Communities	62,540	6,290
2,133	Health and Environmental Services	2,180	53,180
<u>150,243</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>149,030</u>	<u>151,750</u>
<b>ARTS DEVELOPMENT</b>			
	Supplies and Services		
5,391	Arts Partnership Support	6,000	0
3,474	Arts Development Projects	4,000	0
70,000	Dual Use Arts Programme	70,000	0
	Central, Departmental and Support Services		
3,310	Corporate Services	3,390	520
44,289	Planning and New Communities	46,750	5,310
0	Health and Environmental Services	0	2,220
<u>126,464</u>	NET EXPENDITURE carried to Portfolio Summary	<u>130,140</u>	<u>8,050</u>
<b>TRANSPORT INITIATIVES and POLICY</b>			
EXPENDITURE			
	Services		
1,666	Community Transport	13,330	13,500
	Central, Departmental and Support Services		
83	Corporate Services	20	2,610
36,804	Planning and New Communities	35,520	19,320
0	Health and Environmental Services	0	32,880
<u>38,553</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>48,870</u>	<u>68,310</u>

**Cost Centre Managers for Planning Policy and Localism Portfolio**

**Services**

**Cost Centre  
Manager**

Growth Agenda  
Planning Policy  
Community Development  
    Grants and projects  
    Remainder  
Sports Development  
Arts  
Transport Initiatives

M Reynolds  
K Miles

G Barron  
G Barron  
G Barron  
G Barron  
K Miles

**CAPITAL PROGRAMME**

(at outturn prices, with grants adjusted to commitments basis)

Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
£	£	£	£	£	£	£
3,206,636	3,350,800	11,862,500	3,081,500	8,273,500	5,119,500	3,101,500
7,248,438	11,554,160	14,016,840	14,950,000	14,750,000	14,250,000	14,600,000
<u>10,455,074</u>	<u>14,904,960</u>	<u>25,879,340</u>	<u>18,031,500</u>	<u>23,023,500</u>	<u>19,369,500</u>	<u>17,701,500</u>
(1,968,154)	(3,678,470)	(3,138,000)	(3,299,580)	(3,066,000)	(3,066,000)	(3,029,480)
0	(225,380)	(226,000)	(132,670)	0	0	0
0	0	0	0	(50,000)	(50,000)	(50,520)
(686,316)	(990,000)	(1,856,580)	(792,000)	(720,000)	(720,000)	(720,000)
(5,512,300)	(5,541,800)	(5,658,500)	(5,784,100)	(5,917,500)	(8,000,000)	(8,000,000)
(280,183)	(70,000)	(813,420)	(368,000)	(440,000)	(490,000)	(480,000)
(1,681,008)	(4,068,310)	(6,346,840)	(7,183,150)	(7,146,000)	(4,563,500)	(4,906,500)
(123,248)	0	0	0	0	0	0
29,795	(331,000)	(840,000)	(472,000)	(684,000)	(2,480,000)	(515,000)
(125,417)	0	0	0	0	0	0
	0	(7,000,000)	0	0	0	0
	0	0	0	(5,000,000)	0	0
(108,243)	0	0	0	0	0	0
<u>(10,455,074)</u>	<u>(14,904,960)</u>	<u>(25,879,340)</u>	<u>(18,031,500)</u>	<u>(23,023,500)</u>	<u>(19,369,500)</u>	<u>(17,701,500)</u>
(1,096,879)	(52,220)	(345,810)	(601,060)	(591,480)	(515,480)	(239,480)
0	(727,060)	(157,510)	0	0	0	0
0	(245,000)	74,260	0	0	0	0
(2,514,810)	(1,600,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)
(156,163)	(200,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
(1,459,782)	(1,600,000)	(1,400,000)	(1,100,000)	(1,100,000)	(1,100,000)	(1,100,000)
(95,565)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
355,972	0	470,000	500,000	530,000	550,000	570,000
1,968,154	3,678,470	3,138,000	3,299,580	3,066,000	3,066,000	3,029,480
0	500,000	300,000	20,000	20,000	20,000	20,000
2,495,756	0	20,000	(10,000)	260,000	440,000	420,000
<u>(503,317)</u>	<u>(345,810)</u>	<u>(601,060)</u>	<u>(591,480)</u>	<u>(515,480)</u>	<u>(239,480)</u>	<u>0</u>









**CAPITAL PROGRAMME - GENERAL FUND**

(at outturn prices, with grants adjusted to commitments basis)

Actual 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £	Estimate 2015/2016 £	Estimate 2016/2017 £	Estimate 2017/2018 £	Estimate 2018/2019 £
<u>3,206,636</u>	<u>3,350,800</u>	<u>11,862,500</u>	<u>3,081,500</u>	<u>8,273,500</u>	<u>5,119,500</u>	<u>3,101,500</u>
2,014,004	1,877,200	3,632,000	1,851,000	2,043,000	3,889,000	1,871,000
1,192,632	1,473,600	8,230,500	1,230,500	6,230,500	1,230,500	1,230,500
<u>3,206,636</u>	<u>3,350,800</u>	<u>11,862,500</u>	<u>3,081,500</u>	<u>8,273,500</u>	<u>5,119,500</u>	<u>3,101,500</u>

Analysed by:

Fixed Assets						
Revenue Expenditure funded from Capital under Statute						
Gross Capital Expenditure ( General Fund )						
	0					

**CAPITAL PROGRAMME - GENERAL FUND**

(at outturn prices, with grants adjusted to commitments basis)

Actual 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £	Estimate 2015/2016 £	Estimate 2016/2017 £	Estimate 2017/2018 £	Estimate 2018/2019 £
(1,937,877)	(1,998,470)	(1,138,000)	(1,299,580)	(1,366,000)	(1,366,000)	(1,329,480)
(306,910)	(240,000)	0	0	0	0	0
(31,895)	0	0	0	0	0	0
(237,648)	(350,000)	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)
0	0	(1,100,000)	0	0	0	0
0	0	(256,580)	(312,000)	(240,000)	(240,000)	(240,000)
0	(225,380)	(226,000)	(132,670)	0	0	0
(13)	0	0	0	0	0	0
0	0	0	0	0	0	0
(280,183)	(40,000)	(723,420)	(368,000)	(50,000)	(50,000)	(50,520)
(123,248)	(30,000)	(90,000)	0	(440,000)	(440,000)	(440,000)
(84,997)	0	0	0	0	0	(40,000)
66,870	(135,950)	(38,500)	(47,250)	(43,500)	(43,500)	(36,500)
(37,075)	0	0	0	0	0	0
(125,417)	(331,000)	(840,000)	(472,000)	(684,000)	(2,480,000)	(515,000)
(108,243)	0	0	0	0	0	0
0	0	(7,000,000)	0	0	0	0
0	0	0	0	(5,000,000)	0	0
<u>(3,206,636)</u>	<u>(3,350,800)</u>	<u>(11,862,500)</u>	<u>(3,081,500)</u>	<u>(8,273,500)</u>	<u>(5,119,500)</u>	<u>(3,101,500)</u>

Financed by:

Capital Receipts						
Specified Government Grant (DCLG)						
Specified Government Grant (Improvement East)						
106 Agreement Contribution (ring fenced for Housing)						
Housing Capital Grant						
Cambridgeshire County Council						
Housing & Planning Delivery Grant						
Other Grant Funding						
Funding of previous HPDG from revenue						
Housing Capital Reserve						
Other Reserves						
Historic Buildings Preservation Fund						
Revenue						
Revenue contribution from HRA towards software etc.						
LTD Cash Overdrawn - re Wheeled Bins						
LTD Cash Overdrawn - re Commercial Vehicles						
Cash Overdrawn - re Equity Share properties						
Net Capital Financing Adjustment ( Other )						
Borrowing						
New Homes Bonus Infrastructure Reserve						
Total Capital Financing						

## Cost Centre Managers for Capital Programme

### Cost Centre Manager

#### **Housing Revenue Account**

Repurchase of HRA dwellings	A Goddard
Reprovision of Existing Homes	S Newstead
New Homes Programme	S Newstead
Improvement of Housing Stock	A Goddard and T Cassidy

#### **General Fund**

##### **Corporate and Customer Services Portfolio**

ICT Development	S Rayment
Contact Centre	D Graham

##### **Planning and Economic Development Portfolio**

Conservation:	D Bevan
Other Planning Services:	J Mills

##### **Environmental Services Portfolio**

Awarded Watercourses	P Matthews
Commercial Services	S Harwood-Clark
Environmental Protection	P Quigley

##### **Housing Portfolio**

Capital Apportionments of HRA Expenditure	A Goddard
Repurchase of General Fund Sheltered Homes	A Goddard
Grants to Housing Associations	S Newstead
Empty Homes Grants	S Newstead
Improvement Grants	S Newstead

##### **Planning Policy and Localism Portfolio**

Village Sports Facilities	G Barron
Community Facilities	G Barron
Arts Capital Grants	G Barron
Growth Area	J Green
Rampton Drift	J Mills

##### **Leader's Portfolio**

Photovoltaic Cells	S Hills
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**MEMORANDUM CAPITAL PROGRAMME - GENERAL FUND**  
**Uncommitted grant balances brought forward from previous years**

The following uncommitted balances of capital grant budgets have been built up from contributions in previous years to earmarked reserves. They are made available for commitment during 2013/14 or later years, in addition to the figures in the main capital programme:-

	Uncommitted Balance as at 01/04/12 £
<b>Planning</b>	
<b>Conservation Grants:</b>	
Heritage Initiatives	33,779
Historic Buildings Grants,	)
Conservation Area Enhancement Schemes,	)
War Memorial Repair and Restoration Grants	) 0
Historic Buildings Preservation Fund	54,622
 Total Uncommitted Capital Grants Allocations b/fwd. 01/04/10	 <hr/> <hr/> 88,401

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>SUMMARY OF ALL DEPARTMENTAL EXPENDITURE (excluding Wardens and DSO staff)</b>			
<b>EXPENDITURE</b>			
13,398,885	Employees	13,964,960	13,643,930
2,138	Premises Related Expenses	3,290	1,900
269,284	Transport Related Expenses	263,420	241,830
457,987	Supplies and Services	459,800	369,960
617,928	Communications and Computing	592,490	665,190
78,124	Expenses	104,080	117,670
28,669	Grants and Subscriptions	22,160	23,820
1,864	Miscellaneous	8,960	8,550
388,655	Agency and Contracted Services	0	0
252,255	Capital Financing Costs	282,420	280,110
(173,075)	Income	(80,740)	(71,920)
<b>15,322,714</b>	<b>TOTAL NET EXPENDITURE</b>	<b>15,620,840</b>	<b>15,281,040</b>
0	Unallocated reduction for vacancies	(500,000)	
0	Other unallocated reductions/expenditure	0	0
<b>15,322,714</b>	<b>TOTAL DIRECT EXPENDITURE SUMMARY</b>	<b>15,120,840</b>	<b>15,281,040</b>
<b>359 / 325.79</b>	Employees      Headcount / FTE	<b>359 / 325.79</b>	<b>367 / 319.51</b>

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
<b>DEPARTMENTAL EXPENDITURE MEMORANDUM</b>			
<b>CHIEF OFFICERS</b>			
EXPENDITURE			
297,970	Employees	298,990	97,800
1,852	Transport Related Expenses	1,560	150
1,179	Supplies and Services	1,790	580
332	Communications and Computing	530	200
917	Expenses	3,130	1,650
0	Grants and Subscriptions	200	0
145	Miscellaneous	150	150
<b>302,395</b>	<b>TOTAL NET EXPENDITURE</b>	<b>306,350</b>	<b>100,530</b>
<b>5 / 4.00</b>	Employees      Headcount / FTE	<b>5 / 4.00</b>	<b>3 / 2.00</b>
<b>CORPORATE SERVICES</b>			
EXPENDITURE			
4,707,271	Employees	5,188,430	5,433,200
1,853	Premises Related Expenses	3,290	1,900
31,008	Transport Related Expenses	32,530	27,080
311,337	Supplies and Services	314,110	233,520
533,728	Communications and Computing	538,640	602,350
28,358	Expenses	44,020	44,550
14,559	Grants and Subscriptions	15,600	15,790
851	Miscellaneous	1,000	1,000
388,655	Agency & Contracted Services	0	0
252,255	Capital Financing Costs	282,420	277,430
(125,649)	Income	(60,740)	(51,920)
<b>6,144,226</b>	<b>TOTAL NET EXPENDITURE</b>	<b>6,359,300</b>	<b>6,584,900</b>
<b>145 / 128.89</b>	Employees      Headcount / FTE	<b>145 / 128.89</b>	<b>152 / 132.25</b>
<b>PLANNING AND NEW COMMUNITIES</b>			
EXPENDITURE			
3,795,133	Employees	3,816,580	3,181,630
285	Premises	0	0
87,842	Transport Related Expenses	94,860	67,020
79,986	Supplies and Services	66,990	70,940
29,533	Communications and Computing	16,160	16,640
9,305	Expenses	13,010	11,200
9,900	Grants and Subscriptions	420	2,590
795	Miscellaneous	4,310	4,000
(2,220)	Income	0	0
<b>4,010,559</b>	<b>TOTAL NET EXPENDITURE</b>	<b>4,012,330</b>	<b>3,354,020</b>
<b>90 / 85.35</b>	Employees      Headcount / FTE	<b>90 / 85.35</b>	<b>78 / 73.12</b>

Actual  
2012/2013  
£

Estimate  
2013/2014  
£

Estimate  
2014/2015  
£

**DEPARTMENTAL EXPENDITURE MEMORANDUM**

**AFFORDABLE HOMES**

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>EXPENDITURE</b>		
2,630,002	Employees	2,849,770	2,825,930
76,614	Transport Related Expenses	73,220	73,280
15,266	Supplies and Services	20,080	19,040
36,333	Communications and Computing	24,570	28,810
27,138	Expenses	31,420	27,170
2,940	Grants and Subscriptions	3,040	3,040
0	Miscellaneous	2,900	2,900
(39,150)	Income	(20,000)	(20,000)
<b><u>2,749,143</u></b>	<b>TOTAL NET EXPENDITURE</b>	<b><u>2,985,000</u></b>	<b><u>2,960,170</u></b>
<b>76 / 69.90</b>	Employees      Headcount / FTE	<b>76 / 69.90</b>	<b>75 / 67.33</b>

**HEALTH AND ENVIRONMENTAL SERVICES**

Actual 2012/2013 £		Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>EXPENDITURE</b>		
1,968,509	Employees	1,811,190	2,105,370
71,968	Transport Related Expenses	61,250	74,300
50,219	Supplies and Services	56,830	45,880
18,002	Communications and Computing	12,590	17,190
12,406	Expenses	12,500	33,100
1,270	Grants and Subscriptions	2,900	2,400
73	Miscellaneous	600	500
0	Capital Financing Costs	0	2,680
(6,056)	Income	0	0
<b><u>2,116,391</u></b>	<b>TOTAL NET EXPENDITURE</b>	<b><u>1,957,860</u></b>	<b><u>2,281,420</u></b>
<b>43 / 37.85</b>	Employees      Headcount / FTE	<b>43 / 37.85</b>	<b>59 / 44.81</b>



## **PRECAUTIONARY ITEMS**

These are items of expenditure over which there is some doubt as to whether they would occur, but if they did, the Council would be required to meet them. If the spending need does arise on any item, delegated authority has been given to the Finance and Staffing Portfolio Holder and the Chief Finance Officer to approve such expenditure (to be met from reserves), up to the level indicated for the relevant year:

<b><u>Precautionary Items for 2013/14</u></b>	Total Approved £	Used in 2013/14 to Jan 2014 £
Awarded Watercourses - emergency works	15,000	0
Footway Lighting	10,000	0
Contaminated Land - remedial works	82,000	0
Clearance of Private Sewers	6,000	0
National Assistance Burials Act	5,000	0
District Emergencies	50,000	0
Environmental Health Legal Costs	10,000	0
Homelessness - additional accommodation	140,000	0
Planning Appeals and Inquiries	50,000	10,000
Standards Budget	63,000	0
District Elections - By-election costs	4,000	0
Neighbourhood Planning	30,000	30,000
Local Development Framework	35,000	35,000
Total	<u>500,000</u>	<u>75,000</u>

<b><u>Precautionary Items for 2014/15</u></b>	Total £
Homelessness - additional accommodation	140,000
Planning Appeals and Inquiries	50,000
Neighbourhood Planning	30,000
Local Plan (Expert Witnesses)	30,000
Total	<u>250,000</u>

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